

**Toyota's big new answer for our kind of economy.**

# New Corona. Your kind of car.

Toyota announce the first new concept family car. New Corona introduces the most significant new concept in power and economy ever offered in New Zealand. Founded on Toyota's unique mastery of design and small engine technology, new Corona features a new generation engine - the brilliant 3-T, and vastly superior design principles. The outstanding success of new Corona's design has dramatically lowered the normal wind-resistance level resulting in substantially increased economy and an uncanny quietness in the cabin. New Corona is the brilliant result of Toyota's unrelenting quest for peak performance and outstanding economy.

#### Your kind of styling:

Simple, clean, classical. Three words that best describe this bold new design. From the smooth front with its squared-off headlights, to the wrap-around rear tail lights, this is a car designed with two overall concepts in mind - enduring style and more usable space.

#### Your kind of economy and performance:

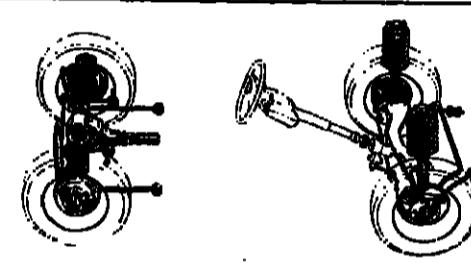
A new engine for a new car. The brilliant 3-T motor has been specially developed from Toyota's unique understanding of small engine technology. Based firmly on the principle of combating constantly rising fuel costs, Toyota's advanced know-how has brought New Zealand motorists the vital economy breakthrough we needed.

A special feature to remind you of Corona's economy - the petrol gauge monitors the amount left in the tank - even when the ignition is off!

#### Your kind of reliability:

If there's one kind of owner that must have total reliability it's the family man. New Corona is engineered on demanding principles of long life. Toyota engineers have been able to perfect reliability that surpasses even the previous Corona - itself a standard of reliability that other manufacturers have long envied.

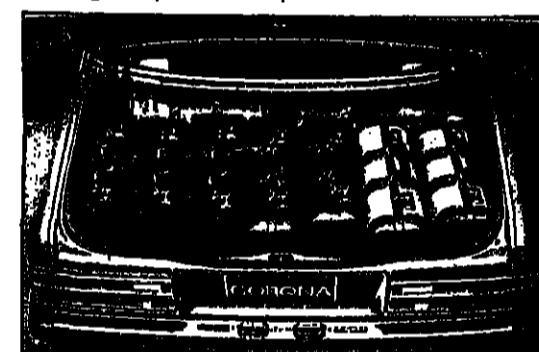
Construction is typically Toyota - tight and tough and includes the latest proven techniques of protective and preventative safety.



Thick, pile carpets cushion the floor. The seats, in the tradition of Toyota, are deeply cushioned, fully cloth covered and fully adjustable.

#### Your kind of space:

Space. The word that goes best with new Corona. Space for more luggage. Space for five passengers. Space that's open and free because the



windows are high and wide. In the cabin, legroom and particularly shoulder room is greatly improved. Importantly for the family man, the new Corona's boot is deep, wide and long and - as the photograph shows - it can easily accommodate the most demanding family man's cargo.

#### Your kind of comfort:



We believe

that

new

Corona

is

the

most

comfortable

and

the

quietest

family

car

you

can

buy.

This

comfort

and

quietness

was

not

easily

achieved.

Thicker,

sound

absorbing

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is

used

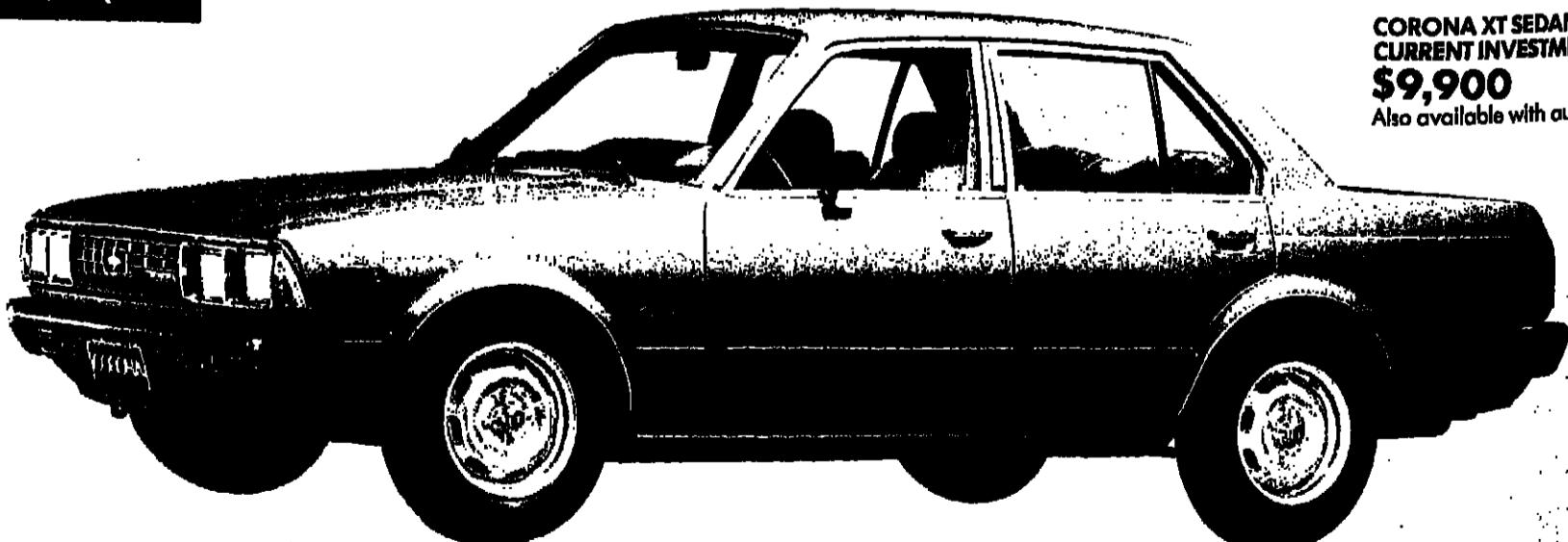
extensively

throughout.

A remarkable new bulk-head deadening system has been introduced.

#### New Corona. Your kind of investment.

CORONA XT SEDAN  
CURRENT INVESTMENT PRICE  
\$9,900  
Also available with automatic

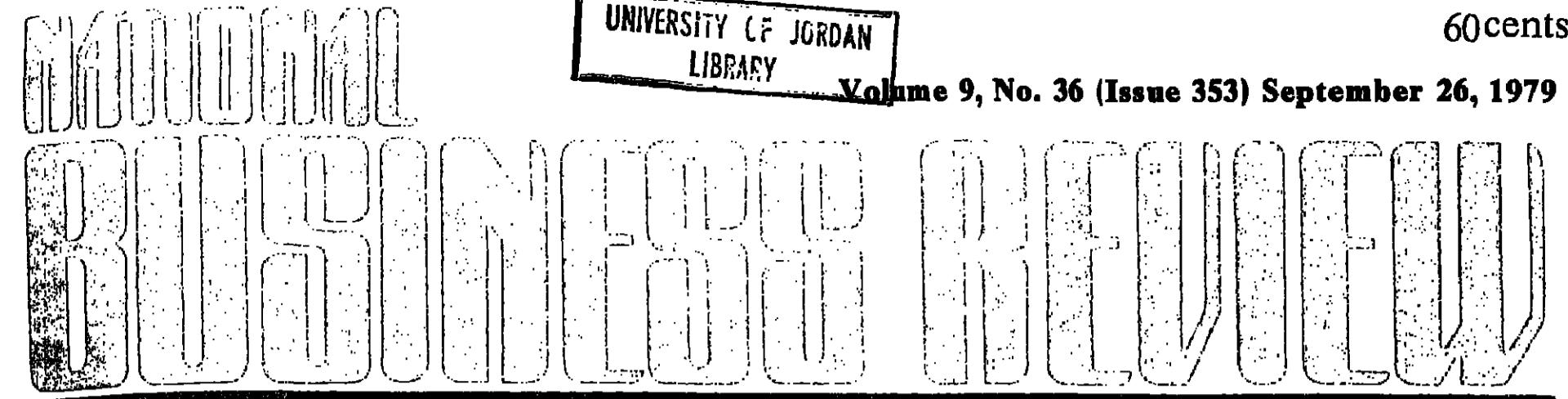


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Volume 9, No. 36 (Issue 353) September 26, 1979



## Legal move puts bung on liquor hearing

by Rae Mazengarb

WIDELY regarded as a test case for the liquor industry, this week's Commerce Commission inquiry into allegations of restrictive trade practices has been called off.

Days before the substantive hearing, Phillips and Pike Limited of Wellington (a subsidiary of Dalgety NZ Limited), indent agents named in the original complaint to the Examiner of Commercial Practices, applied to the Supreme Court for a review of the commission's preliminary findings of August.

The company is seeking a ruling from the court on the meaning of a 'refusal to supply'.

The commission

postponed the hearing to await the court's decision on the interim application.

Several parties said they expected some move by Phillips and Pike along these lines, but were surprised that the proceedings with the commission were stopped dead.

The hearing had been delayed already for other reasons.

Some suggest the issues may remain unresolved for years.

Meanwhile, the company which initiated the complaint to the Examiner some months ago, Westport-based Baile Wines and Spirits Limited, and Quill Morris Ltd have become party to the action.

The Examiner of Commercial Practices is automatically admitted to the

can keep the liquor trade within their control.

The company is concerned with keeping in business at a time when normally a busy and lucrative Christmas trading period should be looming.

The company has lodged

what is understood to be a

counterclaim with the

Supreme Court in a last-ditch

stand to block the Phillips & Pike action and attempt to restore its former trading arrangement.

The number of groups which

has applied for and gained

party status in the commission

action, and the legal

heavyweights representing

them, demonstrates the importance which industry members place on the case.

Apart from Phillips and Pike and Baile, the New Zealand Wholesale Wine and Spirit Merchants' Federation, Wrighton NMA, Glenleath Holdings Limited, and a group of major brand distributors comprising Allied Liquor Merchants Ltd, Ballins Industries Ltd, Dominion Breweries Ltd, C.H. Drysdale & Co Ltd, Fletcher Humphries & Co Ltd, Hughes and Cossar Ltd, NZ Wines and Spirits Ltd, and Quill Morris Ltd have

become party to the action.

The Examiner of Commercial Practices is

automatically admitted to the

proceedings.

Phillips and Pike had advised

Baile that in future it would

deliver orders only to West-

port, on a freight-paid basis.

Products for Auckland and

Palmerston North - where

Baile had outlets - had first

to be transported to Westport,

placed in bond, and then

transported north at Baile's

expense, even though the

product might originate from

Auckland.

Those hoteliers in turn have

become known for passing on

competitive prices at retail

level.

In the last few months,

liquor merchants have been

fighting to preserve their right

to prevent discounting of their

products.

The Examiner of Com-

mercial Practices takes a dim

view of those actions.

In his report to the com-

mission in June, he said he was

satisfied Phillips and Pike's

actions were against the public

interest in that they prevented

effective competition on the

market place (see NBR June

27).

The suppliers had changed

the rules for supply of products

to Baile mid-stream in what

appeared to be a bid to stop the

price-cutting.

In March they refused to

supply products to Baile

except on terms which the

company claimed were so

disadvantageous as to be likely

to deter it from acquiring the

products.

Other major suppliers,

several of whom are

represented in the case -

adopted Phillips and Pike's

new terms of supply about the

same time.

The Examiner said Baile

"stands out in the industry

because of its effective

and competitive pricing policies".

In practice, Baile effec-

tively had been prevented

from selling certain liquors in

the North Island, "presumably

the object of the practice", the

Examiner said.

Other Economics Cor-

respondent explains why the

increases are not

necessary and John Peet

discusses the

effectiveness of a tariff

policy as an economic

tool - Page 21.

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# Was their disruptive journey really necessary?

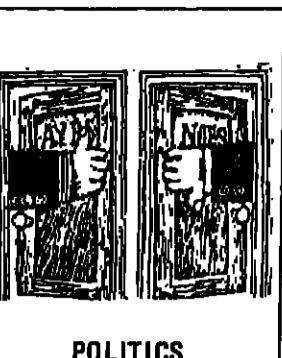
by Colin James  
THERE comes a point during most protracted industrial disputes when the issue seems trivial compared with the cost to the parties.

What is not apparent to the public are the deeper issues over which the dispute is really being fought.

Partly that is the fault of workers in my trade not doing their job as thoroughly as it demands to be done. No news organisation has yet invested the resources necessary to do this.

Partly it is because the deeper issues are not discoverable by the journalist. They may not even be apparent to the people involved in the conflict, or if they are apparent, are not clearly so or the people involved cannot articulate them.

There is another possible reason: that the roots of industrial conflict go deeper than any discernible issues. For example, Lewis Coser, in his book *The Functions of Social Conflict*, argues:



POLITICS

which excessive heads of steam are released, thus saving the boiler from blowing up.

It is not my purpose in this article to attack or defend the resort to strikes. But those fond of citing the German experience as invalidating any justification of strikes might care to ask themselves if they would swap our strikes for Germany's urban terrorists.

The fact is that unless we are going to change the rules, we are going to have strikes — some justified, some irksome or disruptive, some plainly politically inspired.

And the rules cannot be changed by the stroke of a prejudiced pen in Parliament. They can be changed only by a fundamental shift in social attitudes.

In the industrial sense, the conflict is "institutionalised" by a never-ending struggle between formal power blocks of unions and employers, of which strikes are an inherent part.

One might loosely interpret that view as strikes can be a sort of safety valve through

irrelevant.

In the meantime we are stuck with carryings-on like last Thursday's national strike.

According to your own prejudices, you could regard that extraordinary event as the reaction of wage workers goaded beyond endurance by a hostile Government or as a studied attack on the foundations of our democracy by power-mad union leaders.

But answers were less appropriate than questions last week.

Question No 1: Was it a general strike? Not really, at least not in the sense that that word is usually used — a protracted trial of strength with the Government. It was a protest stoppage, a gesture.

Question No 2: What was its purpose from the union point of view? To get the drivers their 1.5 per cent? To force the Government to get its nose out of wage bargaining?

Or was it intended to show that the union movement could unite for some future dustup

such as unionisation of joint venture fishing vessels? Was it more a matter of internal politics in the Federation of Labour, to show that the militant left is now boss and that the Skinner-will-fix-it days are over?

In one so-called "moderate" union office last Tuesday morning, officials were cynically talking about the "start of the revolution" — a thinly disguised reference to the Socialist Unity Party (communist) allegiance of FOL secretary Ken Douglas.

There were also widespread mutterings that Jim Knox was no longer in control, if he ever had been.

Question No 3: Why did Tony Neary's electrical workers settle their supply authorities award in the middle of the rumpus, thereby seeming to break ranks at a critical time? Should they not have at least referred their proposed settlement to the FOL executive?

Then there were mutterings about Neary's increasing isolation from the mainstream of the union movement. The fact is that he got a good settlement. The movement in the basic rate was 10 per cent, half a per cent higher than the Government allowed the drivers, and in addition the great bulk of workers under the award are to get another 1.5 per cent because of the introduction of a pay grade for those who have more than two years service.

The free enterprise indeed discovered flaws: "more market" phrase which in its pure form demands a hands-off government attitude to bargaining.

As one or two of them pointed to me, while players were able to negotiate increases in "core" sectors of the economy — other words, without restraint of competition in marketplace — they would be encouraged to negotiate wage demands.

Or was it because Neary is more politically acceptable? Did the Government see political advantage in adding a few blows of its own to the wedge being driven between Neary and the rest?

In fact most of Neary's workers joined the national strike, the exceptions being those who have by law to give 14 days notice of strike action.

My own conclusion, from talking to Cabinet ministers and backbenchers, is that political considerations outweighed economic ones in deciding to go for the drivers. As Kerry McDonald of the Institute for Economic Research pointed out in a Checkpoint interview, even 9.5 per cent is economically unacceptable.

The Government has made a great deal of the fact that the drivers used industrial muscle to lift their employers from 9.5 per cent to 10 per cent.

This, according to Jim Bolger on television on Tuesday night, was an unreasonable action. He refused to define what "unreasonable" was, retreating into the absurd assertion that the public knew what it was.

Subsidiary question for Bolger: Would a week of electricity cuts from Neary's lot be reasonable or not? If not, would a week of sporadic freight interference from drivers, as distinct from three months of it, be reasonable or not? Is the threat of an electricity strike, as distinct from an actual strike, reasonable or unreasonable?

In such times, louder and rougher leaders do well, as that even once-somewhat organisations like the FOL can throw a few punches.

Last week's protest stoppage may have been pushing the wind. But what went into it would fill a fat book.

With over 3000 students to keep track of, we need a Rotascan filing system, then we could have all their files in one unit. We could even get it on rent-to-own.

# Margarine marketing spread

PLEDGED to conquering the margarine industry, the Kaipara Edible Oils Refinery Ltd marketing push had an auspicious start.

The Helensville company ran out of margarine stocks soon after it began an expensive television and newspaper campaign last month to promote its "Margee" brand.

News of the new distribution plan has not been welcomed by the Auckland Milk Corporation.

Then it ran foul of the Health Department because labelling didn't comply with regulations.

Supply problems were exacerbated by the national driver's strike, which saw a run on margarine when butter supplies ran down. That is the reason KEOR chief executive Ken Burnett gave AMC rights to Margee and some other products which were complementary to AMC's existing refrigerated milk products.

But at that stage, no outside KEOR apparently knew about River Valley.

On August 15, the general manager of Wellington's Wholesale Trading Co Ltd, M F Dawson, announced that his company had been appointed sole New Zealand distributor of River Valley "edible oil based products".

Burnett may have blotted his copybook in some quarters — but he feels the double distribution deal is "complementary in a way".

The deal worked out with Wholesale Trading by Burnett — as chief executive of KEOR — calls for River Valley margarine and other products to be delivered directly from factory into wholesaler's warehouses.

National freight paid price will be 71 cents net a 500 gram tub. Suggested wholesale is 81.8 cents and retail \$1.02.

Dawson said in his circular to wholesale members:

"The first exciting product to be released is River Valley quality table margarine, which will be sold exclusively through wholesale warehouses throughout New Zealand. There will be no van selling or charge throughs at retail level so this will be an opportunity for the wholesale trade to enter the margarine market for the

first time on an adequate gross margin."

AMC's Manning acknowledges there might be some problems ahead, but says he regards his organisation like any other distributor.

He says AMC took on Margee because of its compatibility with AMC's other refrigerated lines, but it sounds a warning.

Wholesale Trading points out in its circular that margarine "shelf life under cool storage (0 deg. C) minimum of 8 weeks" but "under normal temperature (15 deg. C) a shelf life of three or four days".

The circular emphasises it will "not keep under high temperature".

Commented an industry observer last week: "Summer could spell big trouble for warehouse to store delivery, then there's the problem of locating warehouses with sufficient cool storage to meet demand at launch time."

# Potential strife issue resurfaces in Parliament

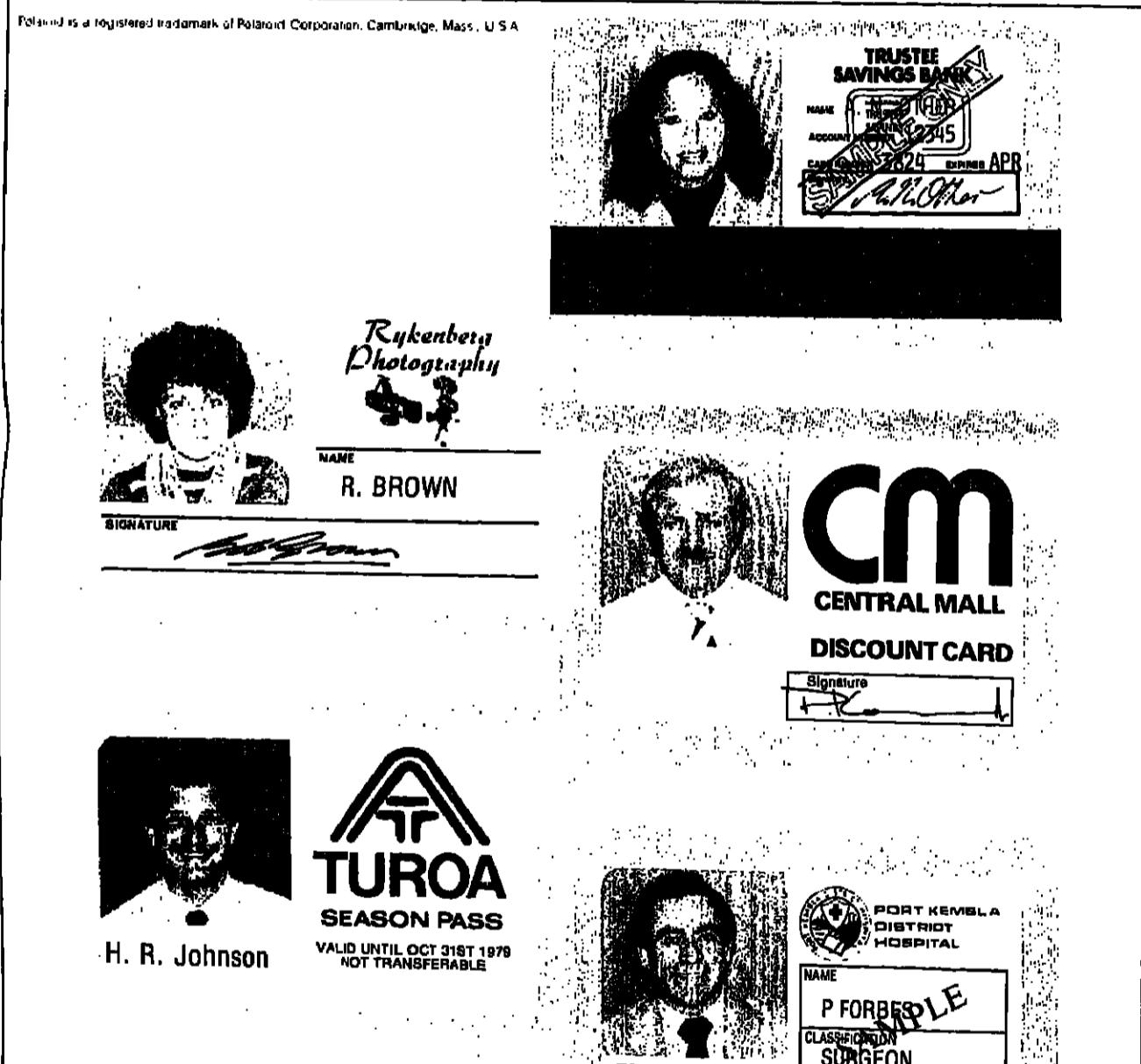
AS the mud dried last week on the walls after the "general strike", another potential disruptive issue resurfaced in Parliament from a select committee.

It was the Fishing Industry (Union Coverage) Bill. The bill proposes to exclude existing unions from the fishing industry and replace them with a single union satisfactory to the Minister of Labour.

In the wake of warnings by German industrialists to the Government last year that they could not accept New Zealand's "British-style" unions if they were to invest here, unionists see the fishing boat issue as the thin end of a very long wedge.

FOL president Jim Knox is due to visit Germany soon for discussions with industrialists and union leaders.

Whether last week's action will turn out to be a curtain-raiser to a bigger confrontation on the issue of the right to organise workers into unions may depend on what he finds there.



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With a Polaroid portrait identification card, a glance tells you whether the person matches the picture. But an ID card should do more; it should suit the conditions of use. For that reason we've developed all sorts of ways to make our ID cards more convenient for both the user and the issuer. In addition to our standard highly secure cards that can be carried or worn as a badge, we have others with more sophisticated functions. For instance, there's a card which can

be punch-coded. We have a card which can be encoded to act like a key. We have a new card combining a magnetic stripe with a portrait and an embossed name and number.

But you don't have to worry about choosing the right card. We have specialists who can analyse your security problem and come up with the right answer for your special needs.

One thing you can be sure of: whatever card you choose, you'll know it is the most

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## EDITORIAL

A GOVERNMENT which professes to have lifted price controls and restored free wage bargaining was able to intervene in the drivers negotiations under legislation it passed only recently — the Remuneration Act, which allows wage controls to be applied to specific areas. It has a sister law in the pipeline — legislation under which immediately it threatens to stop transport firms from recovering in prices any excess cost of the drivers pay increase.

Under the Commerce Amendment Bill, the Government is taking power to override by regulation sections of 14 separate acts of Parliament.

Fundamentally, the legislation will allow Cabinet by Order-in-Council to prevent whoever it pleases — not just transport companies — from passing on wage rises to the public through price increases. Almost cynically, the legislation was rushed to the second reading stage within days of the Government increasing New Zealand Railways charges by 12½ per cent because of rising costs.

The new law will allow the Cabinet to limit profit margins, freeze the prices of goods and services, control the frequency with which prices may rise, or limit the costs (such as wages) to be taken into account when calculating prices.

But this Government has established itself as being disconcertingly arbitrary in deciding targets for state intervention. When Muldoon announced a general wage order increase of 4.5 per cent to be applied to all wages and salaries fixed by awards or collective agreements he said: "In setting this figure the Government has taken account of the level of wages emerging in current award negotiations which appears to be something in the order of 10 per cent."

Road transport negotiators agreed in conciliation to an 11 per cent basic wage increase, among other things, in a complex package. Two hours later, Muldoon announced a reduction of the basic wage rate to 9.5 per cent. So why doesn't 11 per cent come within the vague "In the order of 10 per cent"? Metal workers and electrical contractors have since completed awards giving them increases of 10.4 per cent.

Without setting out specific rules, the Government has stepped in to promote "reasonable" behaviour. But Labour Minister Jim Bolger, asked to explain on television, couldn't state what "reasonable" — or, indeed, "free bargaining" — actually meant.

The Government intervened against an award that "would be clearly inflationary" (in Muldoon's words). But MPs have been given a 17 per cent salary increase; Cabinet agreed last week to another 6 per cent rise in the bulk power price rise (on top of a 60 per cent jump earlier this year); rail charges go up from October 7; and internal air fare and freight rates have risen again, by 11.26 per cent.

These inconsistencies bode ill for businessmen. Trade and Industry Minister Lance Adams-Schneider said the Commerce Amendment Act was "designed to deal with specific mischiefs at specific times". If you want an idea of what that means, consider the Government's axing of the annual \$40,000 grant to Corso and its passing of legislation to stop the tax rebate on Corso donations. Just three months ago, Corso's controversial film, "A Fair Deal", was screened on television, highlighting the politically sensitive question of poverty in New Zealand. It drew the immediate fire of Ministers who apparently have shown their disapproval now in a more tangible manner.

Bob Edlin

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AMERICAN investors often run up against a fortress New Zealand xenophobia when they try to buy and own land here. But New Zealand is interested in attracting foreign investment. And New Zealand forestry offers an attractive investment for Americans.

First there are tax advantages in this type of investment, but most important, FAO projections show future shortages of timber which will lead to price increases.

New Zealand has a good track record for growing pine and this country's forestry production is projected to quadruple in the next 25 years or so.

New Zealand Forest Products has just struck a deal with a group of Chicago investors that gives the Americans effective ownership of a 4000-acre crop of trees while the land the trees grew in remains in the hands of NZFP.

Pine trees are being planted in the 4000 acre Matemaku Block near Wanganui. NZFP recently bought this block for \$130 to \$140 an acre.

The Chicago group, calling itself Forestry International Inc, is made up of a lawyer, two general partners in trading firms, and a dealer with Merrel Lynch. Their interests in New Zealand are being looked after by an ex-Air New Zealand pilot.

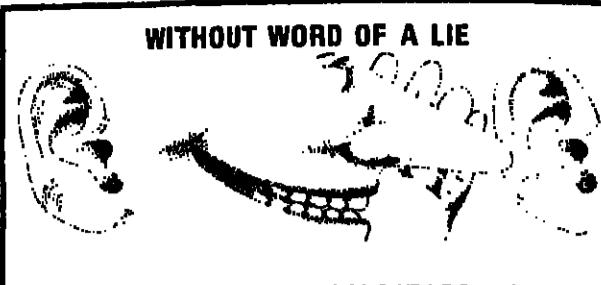
Forestry International will reimburse NZFP for all its costs in planting and tending the trees and building logging roads. In return it will own about 80 percent of the trees at maturity.

The Americans have rights only to the first crop of trees. After that the block passes over to NZFP together with the logging roads built at the American's expense.

NZFP has first option on buying the trees. If the Americans don't like NZFP's price they are free to sell elsewhere.

In any case NZFP, as the selling agent, will receive an 8 per cent commission.

Pine trees take about 25 years to mature.



In effect the Chicagoans are buying futures in pine trees, betting timber prices will rise considerably in the next 25 years. Their investments in the trees should come to about \$1.5 million.

NZFP managing director Doug Walker said the Americans were interested in further investment of this type. As for NZFP, Walker said it was interested in expanding its forestry base.

Apart from this deal, NZFP has bought the 7100 acre Forsythe Downs property from the beleaguered Hawaiai Corporation for less than \$1 million.

This property will also be planted in pine.

AERIAL work operators have been recalling with wry amusement the efforts of former junior British Minister John Profumo to persuade New Zealand to prefer British to American equipment.

Their recollections have been prompted by the award of a United States Federal Aviation Administration certificate of airworthiness for the Fletcher topdressing aircraft made by New Zealand Aerospace Industries Ltd, Hamilton.

It is the first American type certificate of airworthiness ever awarded to a New Zealand-built aircraft and will enable Aerospace to market the Fletcher in the United States — a quarter of a century after the type first took to New Zealand skies.

The aircraft had its origins in 1951 when the rocketing success of the war surplus Tiger Moth (which gave birth

to the aerial topdressing industry in 1949) prompted the then Civil Aviation director, E. A. Gibson, to draw up a general specification for an aerial work vehicle to suit New Zealand conditions.

The automotive records area is now a card," say the men. "They're a little bit times, surely. More automation of records on the floppy disk-magnetic tapes.

A final interesting stratum of attitude: equality of the sexes. I realise that it is inappropriate to use the blanket term for both but it now seems de rigueur to say "they're still giving the male prominence. Apparently union style, apparently "her-him".

THE rules govern conduct of public events like New Zealand's ill-considered and passed legislation is constant change.

The first prototype Fletcher, incidentally, is still flying. It carried more than three times the average load of the Tiger Moth.

Since then the Fletcher has moved from California to Hamilton to become a wholly-owned and locally-built type and its subsequent development has brought it to the stage where it can carry four times the load of the 1955 prototype 50 per cent faster.

That is one of the factors the award to New Zealand of the American certificate of airworthiness acknowledges.

THE inter-union report on the impact of the "new technology" (see Page 60) contains some delightfully quotable quotes. Our personal favourite is: "It must be recalled that

the aircraft has been introduced locally by companies of say the top six major shareholders with the year shareholdings of each of a company's directors plus those of families.

present is the house in 1950s." In case you missed the point of the statement it is necessary to point out that we were not predicting the coming future in the 1950s, which is unlikely to be any time.

An honest, if rather dry, statement for a report which spends over 50 pages by such prediction.

"The automotive records area is now a card," say the men. "They're a little bit times, surely. More automation of records on the floppy disk-magnetic tapes.

But that's the day when the combined two-channel operation of Television New Zealand comes into service (viewers are cautioned not to adjust their sets; upheavals have become so commonplace in the unhappy world of television that there's sure to be more place to catch up on February 16.

That's the day when the new service (which, if you have a wee think about it, could pose some dilemmas when your household comes to deciding what to watch, or where your business should place its ads).

In that gentle Irish way of his, Monaghan explained that because channel one reached the bigger audience, certain types of programmes would be shown on that channel (making it more than the other, obviously). Current affairs, sport, and the 6.30 news, for example.

In the past, the general rule had been not to schedule like programmes against like. This approach would be refined so that programmes designed to appeal to certain audiences would not be scheduled against each other.

Some of us may be unkind enough to suspect that this fine tuning is what's all been about — shuffling the programming to eliminate nasty competition.

If it hadn't been for the odd behaviour of the bloke running the stand I might have walked straight past, as most others did.

Odd behaviour? Well, he was acting as though thousands of spectators were hanging on his every move. In fact, it was the only one.

I moved closer to observe this showman in greater detail. He was tall with grey hair and a sort of benign savoury image.

On his grey suit lapel he had a stick-on label which said "Hi! I'm..." and underneath in shaggy felt-pen was "...and underneath

— the first director-general of an independent corporation called TV2.

You might think that co-ordinating programmes to the competition. The catch-cry now is complementarity — using both channels in a complementary way to give viewers a better deal, as

Nevertheless, one can practice many words to see introduced locally by companies of say the top six major shareholders with the year shareholdings of each of a company's directors plus those of families.

It's engine is tried and true, 4230cc

developing 128 HP (SAE net) at

3600 RPM. That's plenty of power for

hill-climbing, highway cruising, or

off-road exploring. Built to last, Land Cruiser is ready for any trial you want to put it through.

Lots of attention has been paid to

making Land Cruiser last. Oil is force-fed

throughout the engine lessening friction

and lengthening engine life. Then

there's the suspension. What can be

said? It is built to go anywhere... that

floating front axle helps Land Cruiser

through sand, mud and any other

hazard. And the same dual-line brakes

that are so safe off-road are double

protection on the tarmac.

Specially designed seats let the

driver's shoulders and torso move freely

while the hips are held firm and snug.

This is best for rough going. But that

same comfort comes through on the

highway too... comfort augmented by

thorough ventilation that eliminates stale

air. When you're out in the wilderness,

you need a partner that is all heart...

Land Cruiser is. It will take any

road. And when there's no road,

it makes its own. Toyota

engineering made it that way.

the potential for more

the regional news program-

mes can be done with existing

staff at current budget levels.

And shifting the news centre

to Auckland (not yet officially

announced) would cost "not

one red cent", news chief

Bruce Crossan insists.

And who can argue?

Some may recall assurances

that the merger of Air New

Zealand with NAC would lift

airline revenues by \$10 million

a year, or something.

But those airline chaps

always were up in the clouds

## Complementarity: or Cross-stitched programming

THE broadcasting boys called a press conference the other day for the unveiling of an outline of the way things will look on February 16.

That's the day when the new service (which, if you have a wee think about it, could pose some dilemmas when your household comes to deciding what to watch, or where your business should place its ads).

NBR catches up with two recent shows. Bob Edlin was present at the Broadcasting Corporation's show in Wellington's James Cook Hotel the other day, when the hopes and aspirations of Television New Zealand were unveiled. And Tony Hiles was bemused by what he found at the recent trade fair...

the fine tuner on your telly set either, can you?

Zealand substantially increasing its value of advertising.

Advertising agencies reportedly are dubious about

the fine tuner on your telly set either, can you?

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# Monitoring group takes pessimistic stance

Economics  
Correspondent



THE ECONOMY

THE Prime Minister is always harping that New Zealand journalists are doing the country a disservice by claiming that the economy is in poor shape. Yet he recently concurred with a report by the Planning Council's Economic Monitoring Group which was pessimistic about New Zealand's immediate economic outlook.

And while the monitoring group is a quadrupartite of highly respected citizens with expertise within the economic and business professions, their report is little more than an exercise in journalism.

It certainly cannot claim to be an exercise in economic research.

It is a carefully written commentary on the economy and as such its conclusions are remarkable. Many of the so-called nit-picking statements by journalists about the economy are repeated in this report.

The second report of the Economic Monitoring Group, New Zealand's Economic Trends and Policies, September 1979, begins: "The current economic situation is still dominated by the balance of payments position and persistent high inflation."

Nothing has changed. This is very nearly the same thing the present Minister of Finance and Prime Minister said in the 1974 Budget. "The new Government which took office in December of last year

inherited an economy that was faced with four major problems.

"The first was a record and growing rate of inflation; the second was a massive and increasing deficit of Government revenue against expenditure... the third was a massive external current account deficit... the fourth major problem was a level of unemployment... running at a near-record peak."

At the time of the 1978 Budget, the annual rate of inflation was over 16 per cent, the Government's deficit before borrowing for 1978-79 was just over \$1000 million, the balance of payments deficit for June year 1978 was \$915 million and unemployment (including those on special work) was less than 12,000.

Although both the rate of inflation and the balance of payments deficit are lower now (the annual rate of inflation is around 12 per cent and the balance of payments deficit for June year 1979 was \$627 million), both are on a

rising trend. Inflation could easily peak at above 18 per cent and the balance of payments deficit is likely to rise above the \$1000 million mark by late in 1980.

And, of course, this Government has a massive and increasing budget deficit. Expenditure exceeded revenue by \$1448 million in 1978-79. The deficit could be even higher this year, despite an expectation by the Government that income tax receipts will grow by a whopping 25 per cent.

Unemployment is more than four times as great now as it was in 1976.

The root cause of such high unemployment and possibly the other economic problems as well is the Government's own economic policy. Or in the Economic Monitoring Group's more euphemistic language:

"The problems of stabilisation since 1975 have been addressed by more active fiscal and monetary policies... The emphasis of policy in 1976

and 1977 was to reduce

domestic spending, and consequently production fell."

"Largely as a response to the tight budget policy during those years and the large balance of payments deficit, New Zealand experienced the most protracted recession since the Depression of the 1930s."

As Table 1, "Production and Income Growth" shows, the result was slow growth in production, real incomes and real disposable incomes (income after tax) over the four years from 1975 to 1978. The rate of growth of real production per employee is not a precise measure of productivity growth but the fall in this statistic suggests that there has also been a significant fall in productivity growth, according to the Monitoring Group.

Things are looking up in 1979. From late 1977, the Government's policy has been directed towards halting the decline in production and confidence and the rise in the number of unemployed. Further impetus was provided by the 1978 Budget.

According to the Economic Monitoring Group, "These measures were major factors reversing the decline in production and spending in the economy." But, "in spite of this recovery of production growth it would appear that the level of production is still only at the levels achieved during 1975-76 and 1976-77".

And an important feature of this recovery which distinguishes it from previous cyclical upturns is that "the recovery of production and spending was initiated by Government fiscal and monetary stimulation, rather than by an external stimulus from export prices".

Instead of following the traditional pattern of export-led growth, the upturn has been led by consumption growth and has occurred while the country still has a large balance of payments deficit.

The Economic Monitoring Group reports further that "in spite of the consumption growth and the rapid increase in the money supply, there has been no recovery in private sector real investment. Instead, the increased consumption demand was met by reducing inventories, utilising some of the excess production capacity and increasing imports".

"Consequently, there has been no reduction in the level of unemployment."

The balance of payments deficit might have grown rapidly over the last year or so, except for several factors. First, sectors which traditionally use a high proportion of imports showed little growth as that investment and hence demand for imported capital goods declined. For this reason, growth in the demand for imports has been more moderate in comparison to past cyclical upturns in domestic production.

TABLE 1:  
PRODUCTION AND INCOME GROWTH

March Year

1975-76

1976-77

1977-78

1978-79

1979-80

1980-81

1981-82

1982-83

1983-84

1984-85

1985-86

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2096-2097

2097-2098

2098-2099

2099-20100

20100-20101

20101-20102

## Allied suitors: Smith, OPP and Mt Cook

Christchurch  
Correspondent



WHAT  
THE BROKERS SAY

There is probably no more sensitive area in which to attempt a takeover than the newspaper industry and Mount Cook Group's bid for control of Dunedin's Allied Press is thus a bold move as well as an intriguing one.

Allied Press has been on the defensive most of the year. A small company with only \$1.9 million issued capital publishes two of the oldest newspapers in the country. Its morning newspaper, the *Otago Daily Times* is in its 118th year and the *Evening Star* in its 116th.

The New Zealand environment, especially in the deep south, means that results are limited by the size of the population and profitability particularly depends upon advertising buoyancy which in turn is dependent upon the economic climate.

Warning signals were emitted in July when Allied worried about sales of several large parcels of its shares to then undisclosed buyers.

Allied stated that it deplored any asset stripping or short-term capital gain attempts which would be at shareholders' expense.

"In this case the objective could be to attract other bidders into the scene on a takeover basis to enable the original buyers to sell out at a handsome profit."

With that off its chest, the Allied board said they didn't envisage the July buying as a takeover and conceded that there would obviously be a firming of their share price. They did not issue a "don't sell" warning to shareholders as a result.

The July buyer was H W Smith Ltd, the recently restructured Christchurch timber company turned company investor, and it finished up with several former big institutional blocks crossing over and finally held 18 percent of the Allied capital and became its biggest shareholder.

That status didn't seem to impress Allied. Concerned still for its other shareholders, the Allied board appear to have arranged August's sudden

takeover bid from local sources, combining as a new company called Otago Press and Produce Ltd to check Smith.

That concern, as H W Smith pointed out, did not extend to the usual courtesy of notifying the stock exchange of negotiations which might affect the share price and issuing the normal "don't sell" warning to shareholders.

Directors announced that Allied had received a bid worth \$2.10 a share from OPP and simultaneously recommended acceptance of the offer.

"Since H W Smith purchased a considerable holding of shares, directors have been concerned about the vulnerability of the company to any takeover offers and a possible breakup of the company by the sale of its assets."

OPP is the new name of the holding company of well-known Dunedin group John Fraser, a group including three major operating companies distributing eggs and poultry, operating fruit and produce markets, selling builders' supplies and dealing in real estate.

The financial omelette which it whipped up was \$1 cash plus one fully paid \$1 share in exchange for each \$1 share in Allied Press. Value per share was 210c.

It would list on the stock exchange, estimating its market price to be \$1.10.

Smith found the offer unacceptable since it would get 317,000 shares in a company unknown in financial structure or in its ability to sustain a \$1.10 market. The cash element was to be spread.

Against this background, Mt

Cook sprang its surprise bid for a stake in the newspaper world, offering nine Mt Cook shares for eight Allied Press plus 25c cash per share; ex the 11c Mt Cook dividend it values Allied at 23c.

It would involve Mt Cook in the issue of 2.2 million shares and \$493,850 in cash. The offer has several factors working favourably.

Mt Cook has just achieved a \$1 million record profit compared with the unknown performance of OPP and has come through a weak snow season reasonably well.

It no longer depends on Coronet Peak now for its profitability but the involvement there and at other deep south tourist resorts, through its airline and coach activities and freight operation, give it close association with the region served by Allied Press.

Its general manager Phillip Phillips is no stranger to the newspaper industry. He was the executive general

manager for Allied Press before shifting north to Christchurch and he put together the merger of the ODT and Evening Star companies.

There is a rationale for linking two diverse organisations in that cash flow patterns would dovetail neatly and help overcome the fluctuations of the tourist sector.

Phillips has made placating

comment

on editorial quality

coming first and says the existing board of Allied would be retained "in situ" as an editorial board.

It is no lame duck

operation although it dumped

its long running "Star 7

O'Clock edition" last March

because of increased costs of

production and declining

support.

In its place the free Star

Weekender has had a

saturation circulation and was

reputedly making a con-

tribution to profit.

Mt Cook have said they have

no asset stripping operation

in mind but some assets could

be tempting to sell. Allied has 41 per cent of Naylor Love Construction Ltd; 50 per cent of Ampac Ltd and 50 per cent of Amalgamated Packaging Ltd.

Allied also has a share portfolio in other listed public companies showing in the latest balance sheet at \$844,988

but likely to now have a market value closer to \$800,000

\$900,000 because of the rising

sharemarket since March.

Allied Press may be liquid

but there must be some doubt

about using that for short-term

profits. Like some other small

metropolitan newspaper

companies, Allied is facing

very expensive conversion to

advanced printing technology.

Purchase of computer-based

photo-typesetting and printing

equipment will involve Allied

in substantial capital ex-

penditure.

While the Mt Cook bid will be

welcomed by H W Smith, OPP

was more favoured by Allied

and battle lines were being

drawn last week, Mt Cook even

advertising its case in one of

Allied's own newspapers.

To underpin its bid, Mt Cook arranged the support of "investor" which would mean absorbing up to 1.2 million shares they planned to issue in the takeover, up to 1.1c Mt Cook dividend it values Mt Cook and is a minority shareholder.

It is variously estimated to "replace 2½ to 5 typists", to improve efficiency "in more typical offices by 200 to 250 per cent", and to boost "productivity... on average... by 150 per cent".

Maybe there's some subtle difference between productivity, efficiency and replacement — but surely, to replace five typists, you would need an improvement of 500 per cent at least.

So it continues, through electronic funds transfer in banking, point of sale retail terminals, typesetting, manufacturing, and the rest — a welter of inconsistent statistics, mollified by frequent insertions of the words "possible", "estimated" and "expected".

Figures from actual experience are there in plenty, but they jostle with estimates, assumptions and plain guesses, all contradicting one another.

As a typical example, the wordprocessor, as the report

spells it, is variously estimated to "replace 2½ to 5 typists", to improve efficiency "in more typical offices by 200 to 250 per cent", and to boost "productivity... on average... by 150 per cent".

Quoting low economic growth figures for the past few years, it implies that this situation will continue, and that therefore the new jobs in primary industries, manufacturing and tourism, predicted by Professor James Duncan of the Commission for the Future, will not eventuate.

But there is little attempt to show that new technology will not itself encourage economic growth.

In this area, the report contents itself with showing that a competitive microprocessor industry is not feasible in New Zealand.

It is also argued that potential for software export is overstated (software over as a piece of employers' propaganda).

Other effects of technology, from home-based working to health effects of VDU screens, are presented in a negative light.

The whole document is clearly technically ill-informed.

To quote two examples: microfiche is confused with viewdata, and databases are confidently priced at \$160,000 approx.

All this is not to say that the report is devoid of constructive points. But it takes some searching to find them.

Most of the worthwhile stuff is at the back, under the heading "The possible consequences of technological change."

Under the employment heading, this section does some positive thinking about the economics and sociology of worklessness, and shorter working hours, weeks and lives.

Organisation of employed and unemployed to achieve a minimum income, is seen as an important priority.

The severity of the effect on women and the young is strongly underlined.

## Union researchers stumble through technology

Special Correspondent

hence stifles growth prospects?

Education and training is dealt with at some length, and the recommendations come over forcefully:

• Training should cater for what the worker wants to do, rather than being tailored to some hypothetical distribution of occupations.

• Education and re-education should be provided "at any stage of a worker's life, with no financial loss".

Union strategies to meet the problems fail under three headings: insistence on provision of "prior information" and subsequent negotiation" when any change is contemplated, assurance of no redundancies, and exploitation of the opportunities for a reduced working life.

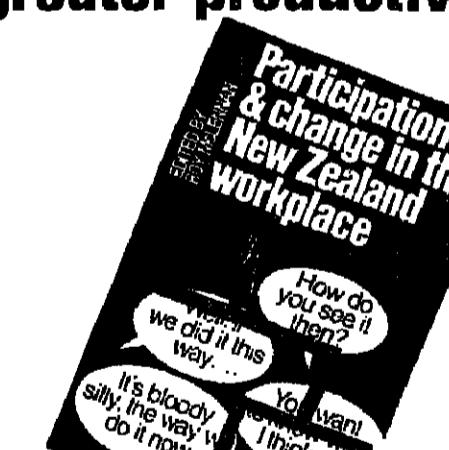
Above all, it is emphasised, co-operation among unions is required.

In fact, when the report comes out from under its statistics and polemic, the ideas turn out to be quite constructive.

The bulk of the document, though, gives the overpowering impression that however we foresee the consequences of electronic advance, we will be as wrong as the Luddites were about machines.

The information for a reliable prediction is just not there.

## Participation... key to greater productivity



### N.Z. case-studies in important, new management methods

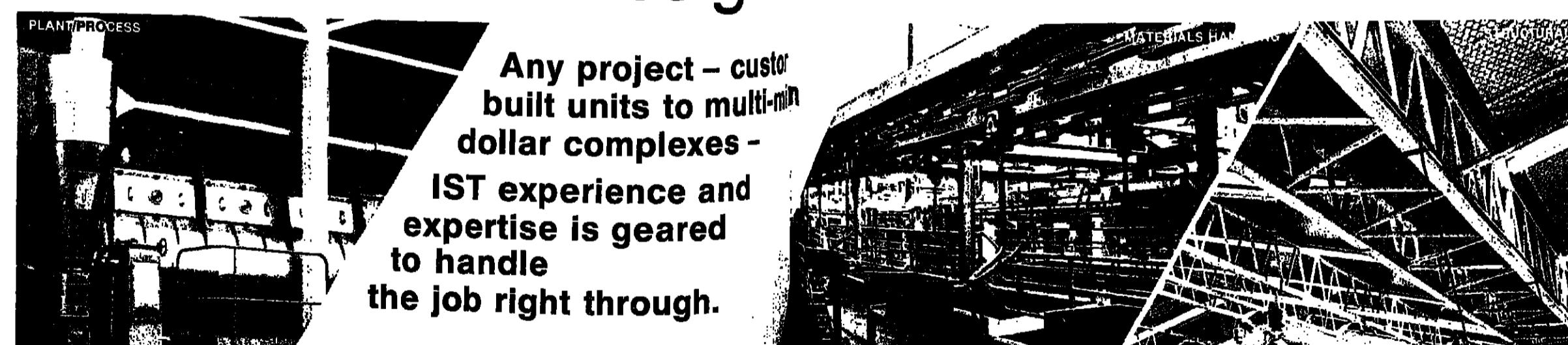
"It is imperative that we re-orient our work organizations to the radically changed circumstances we face as a country."

So says Roy McLennan, senior lecturer in Business Administration at Victoria University, and editor of *Participation & Change in the New Zealand Workplace*. This important new book is intended to help New Zealanders develop insight into methods which can transform the performance of our enterprises, and the satisfaction people get out of their work.

In a highly readable introduction, McLennan explains how participation and change, or 'Organization Development', works in theory... then three New Zealand pilot studies show what happens in practice as well.

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## Bank teams line up for battle of plastic card

Special Correspondent

THE teams have lined up for the main event of the 1979-80 banking season — the battle of the plastic cards.

The curtain-raiser was played earlier this year when the parties presented evidence to the lengthy hearing of the Commerce Commission (due to publish its findings about October). Soon the main game will kick off.

The Bank of New Zealand was the first on to the field with its debit-now-it's-a-credit Visa card, and is recognised by supporters as the playing through champions.

In July the National Bank fielded its team, led by the "Joe Cool" one-man-dance-ensemble-of-Parnell. Its chanting haka "Zip Zap" was soon on the lips of every under 10 throughout the country.

The Bankcard team has yet to take the field, but it must be due out soon. Kick-off has been promised for the last quarter of 1979, and the Bankcard banks, (ANZ, CBA and NSW), will be anxious to have the card operating for retailers to take advantage of the Christmas spend-up.

Bankcard is being managed by a new company — New Zealand Bankcard Associates Ltd — based in Auckland.

It is emerging as an aggressive and successful marketer, but can benefit from the others' mistakes.

Not since the introduction of decimal currency in 1967 has there been so much buzz in banking circles, an area of business where everything is generally considered in a conservative light, and there is much hand-holding to present a united front.

Visa is now operating in New Zealand, and New Zealand cardholders have the advantage of the international application.

But much of the confidence in the name has been re-instilled by the National Bank, also marketing Visa, and helped by some entertaining television film-making.

Both the Visa banks are obviously desperately marketing for more merchants who will accept the Visa card. The flat rates being agreed

Originally promoted as a substitute for cheques, the Visa card gained little support from the retail community because of the higher processing charges. Merchants who had put the Visa acceptance stickers in their shop windows just as quickly removed them.

The National Bank has been mixing both card types in its application approach to public backlash.

The three Bankcard cards, but they have yet to distribute them to prospective cardholders, inviting application response officially in "above expectation", means there could be 180,000 Bankcard cardholders at launch.

A

BNZ VISA . . . misses mark with airlines (NBR, August 29) of 1.9 per cent and 2.25 per cent reflect their absolute determination to get into this business no matter what.

The BNZ chose to distribute its card through unsolicited mailing. New Zealanders objected to the implications of having a card supplied, and, its being considered operative if not returned within a required period.

The launch of BNZ Visa was one of the classic public relations blunders.

The card was introduced as a debit card, attracted considerable public opposition, and as soon as the other banks declared their intention to press on with credit cards, Visa became a credit card too.

The flat rates being agreed

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## Analysing annual accounts

by Peter V O'Brien

HALLENSTEIN Bros Ltd, the Dunedin-based retailer and manufacturer performed well last year in a difficult industry.

It is a pity that the annual report provides minimal information on the company's business. The chairman's address to the annual meeting each year gives shareholders additional information, but it would be better to include the detail in the annual report, which is the formal document on the group's year.

Hallenstein manufactures clothing and footwear, activities which account (according to the report) for 113 of the company's 572 staff members at June 30, 1978.

The proportion engaged in manufacturing is about 20 per cent of the total, so it would be useful to have comments on manufacturing and retailing as divisions of the business, although most of the former is destined to end up in the company's nationwide retail chain of menswear and

boyswear shops.

The accounts include a consolidated balance sheet for the first time, so comparative figures are unavailable for 1978. Reference to the parent company balance sheet allows comparisons in regard to trading activities (a new subsidiary now looks after the group's many properties throughout the country).

The movement in these balance sheet items over the year receives no elaboration in the report. The omission is apparent in the change to "trading stock". This item has the same figure in both the consolidated balance sheet and in the parent company, so the change to the latter reflects the former, and the parent's balance sheet is appropriate for comparative purposes.

Trading stock was worth \$5.5 million in 1978, and moved to \$7,068,781 last year, a change of 27 per cent. There is no comment in the directors' report, and nothing in the notes to the accounts to show what amounts relate to materials, purchase prices for sale this

year.

The breakdown is important, because retailing did well in the latter part of 1978 and early in 1979.

The trend today is different. Retail sales figures for July show the downturn in trading which has been forecast for several months.

Demand should increase when wage increases, including backpay, and tax cuts take effect. In the meantime retailers could have a relatively difficult period when compared with conditions earlier in the year.

Stock is a vital component of a retailer's assets, and deserves comment in an annual report.

Price inflation probably accounted for a substantial part of the change, but shareholders are entitled to know how much of the increase arises from inflation, how much from business expansion, and how much to either manufacturing for stock or holding goods at last year's purchase prices for sale this

year.

The document has several good points. The costs of production are omitted, but Hallenstein continues its traditional practice of disclosing selling, distribution and financial expenses (up 14.5 per cent, compared with a lift of 15.1 per cent in sales revenue), and provides good graphic indicators of historical movements in key financial areas.

Profitability was 11.7 per cent last year, compared with 11.7 per cent in the previous year, a modest enough, but reasonable, estimate.

At least one conclusion based on statistical information may also be oversimplified.

Well, risk is all-important. There is no "right" to be lent money for a business, and, although the details are not provided, it can be fairly asked whether the DFC or some other quasi-government or government agency would be prepared to provide the necessary funds. There can certainly be a problem in financing untried inventions which require development capital.

As one answer the report suggests repayment "holidays", a method of financing which, as shown earlier, is already available.

The call for diversification of operations, changes to "physical factors", introduction of mortgage bonds, equity participation by institutions in small firms,

existing term loans lack wide ranging flexibility. A comment on the variations currently available would add to the report's strength.

At least one conclusion based on statistical information may also be oversimplified.

Referring to the Source and Use of Funds, listed Public Companies, taken from the Reserve Bank's statistics, the report says: "the figures ... imply a trend to raising finance outside the money and capital markets."

That comment relates to two matters shown in the Bank's statistics:

"(i) In 1978 47.9 per cent of funds were raised internally, that is, through retained profits and depreciation. This is a significantly higher percentage than for the preceding years."

"(ii) Similarly, share capital provided 10 per cent of additional funds in 1978; a higher percentage than for the preceding seven years."

The report also notes that a drop in mortgage finance in 1977 is attributable to a decrease in investment in property and plant.

The table above summarises the percentage figures for "mortgages and debentures", "other long-term sources" and "share capital", for the nation's households.

People who previously have had no association with sharebrokers are seeking a holding in the company, which is a lot for the F and P name of the nation's households.

The table above summarises the percentage figures for "mortgages and debentures", "other long-term sources" and "share capital", for the nation's households.

These are fair comments, but the implied criticism of lack of flexibility in financial instruments seems to overlook the practice of finance companies and other organisations to tailor repayments to the borrower's requirements.

It has been standard procedure in several financial organisations for at least 20 years to vary repayment provisions of term loans away from the standard monthly, or quarterly, instalment which includes the appropriate proportion of interest applicable to the whole debt.

These techniques can involve no repayments of any kind for say, six months or a year; repayments of interest only at differing periods (monthly, or quarterly and so on); and varying repayments of principal and/or interest, depending on the borrowers cash flow.

The report refers to the continuing question of finance for small business, and comments on four clients of the Small Business Agency adding:

"..it is acknowledged that it is difficult to draw a clear conclusion as to whether the firms concerned were frustrated by a characteristic of the financial system which requires reform, or whether the firms themselves were to blame in one respect for their financial difficulties".

There may be a case for variable rate securities, and slow start mortgages, but it would be an oversimplification to assume that

"..it appears that at least in

the case of the four businessmen interviewed, money is not available to them at any price because the financial institutions are not prepared to accept the level of risk involved". (Report's emphasis).

Well, risk is all-important. There is no "right" to be lent money for a business, and, although the details are not provided, it can be fairly asked whether the DFC or some other quasi-government or government agency would be prepared to provide the necessary funds. There can certainly be a problem in financing untried inventions which require development capital.

As one answer the report suggests repayment "holidays", a method of financing which, as shown earlier, is already available.

The call for diversification of operations, changes to "physical factors", introduction of mortgage bonds, equity participation by institutions in small firms,

changes to the Australian, United States, Canadian, and United Kingdom financial systems are additional valuable points.

The critical comments made here may seem minor, but they are important when analysing the present structure of the New Zealand finance scene.

## DFC market review makes the odd omission

by Peter V O'Brien  
THE Development Finance Corporation has provided the Planning Council with a research document, New Zealand Capital Market — An Overview.

The 44 page report is a descriptive statement of the capital and money markets, with some statistical analysis, and comments on gaps and problems in those markets.

From a descriptive viewpoint, the report is good, sound, subject to the comment made earlier in regard to stock figures. The consolidated balance sheet has an excess of about \$6.35 million when current liabilities are deducted from current assets. The parent company accounts put current assets at the same figure shown in the consolidated statement, after deduction of a \$1.8 million advance to the property subsidiary, so the parent balance sheet is again relevant in assessing liquidity.

In 1978, on that basis, the excess was about \$5.6 million, and the difference between that figure and 1979's \$6.35 million is accounted for mainly by the increase in stock value, and the removal of \$500,000 in short-term investments, with a corresponding \$500,000 adjustment to current liabilities.

Earnings on capital dropped from 48.2 per cent to 45.6 per cent, in spite of the profit increase, but the latter figure takes account of a one for five bonus issue in October, 1978.

The return on shareholders funds (a better comparison of

existing term loans lack wide ranging flexibility. A comment on the variations currently available would add to the report's strength.

At least one conclusion based on statistical information may also be oversimplified.

Well, risk is all-important. There is no "right" to be lent money for a business, and, although the details are not provided, it can be fairly asked whether the DFC or some other quasi-government or government agency would be prepared to provide the necessary funds. There can certainly be a problem in financing untried inventions which require development capital.

As one answer the report suggests repayment "holidays", a method of financing which, as shown earlier, is already available.

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## Household name stands as investment

by Peter V O'Brien

A REVIEW of the Fisher and Paykel Ltd prospectus is probably an academic exercise, given the widespread interest in the issue of 4,800,000 \$1 shares at a price of \$2 each.

The report also notes that a drop in mortgage finance in 1977 is attributable to a decrease in investment in property and plant.

The table above summarises the percentage figures for "mortgages and debentures", "other long-term sources" and "share capital", for the nation's households.

These are fair comments, but the implied criticism of lack of flexibility in financial instruments seems to overlook the practice of finance companies and other organisations to tailor repayments to the borrower's requirements.

But a product and business name is one thing. A share issue is another, which depends finally on the terms of the offer, the company's trading history and prospects as outlined in the prospectus, and the return to those who participate.

Fisher and Paykel stands up well on these criteria. The issue has admittedly been finely drawn, but that is necessary to avoid massive immediate gains to those who receive shares, and to preserve an "orderly market" in the scrip.

There has been some critical comment on one aspect of the issue. Purchasers of shares are required to pay buying brokerage of 2 per cent on the share value, and also have to pay stamp duty.

The reason is that the issue is the sale of existing shares; a new company is not being floated to the public, and no new shares are created. The contrary argument says the issue price should be adjusted

The last is relevant to the finance requirements of contractors and other seasonal businesses, and is recognised among lenders.

There may be a case for variable rate securities, and slow start mortgages, but it would be an oversimplification to assume that

"..it appears that at least in

to take account of brokerage, which is effectively the same as the buyer paying the levies.

An issue of this size could have chosen one method or the other, but there is probably an administrative convenience in having the buyer pay brokerage, rather than issuing shares at an odd price, and adjusting the proceeds for payment to the sellers.

Fluctuations in company sales and profitability are a feature of the information disclosed in the prospectus. The whiteware industry has been erratic in recent years, for reasons which are beyond the control of the manufacturer.

The economic ups and downs in New Zealand, including a drop in new dwellings, combined with the on and off nature of the export market in Australia, affected the industry's performance.

Fisher and Paykel has not been immune from those influences, but the company survived in better shape than many of its competitors, as shown in the statistical summary in the prospectus.

The downturn in 1976-77 saw total sales (fall from \$98.5 million (1976) to \$96 million, before increasing to \$100 million in 1978 and the latest year's \$119.8 million. Export sales have increased steadily, but margin may have been affected.

Net profit shows a similar fluctuation. The company

earned after tax (export incentives-rebates are an important element in a low tax environment) \$3.2 million (in round figures) in 1975, \$4.1 million in 1976, \$4.1 million for 1978, and \$8.9 million in 1979.

The prospectus forecast for the current year is about \$7 million. While these movements are part of the regular cycle in the industry, there is more than enough profit to maintain the 16 per cent dividend, and allow sufficient ploughback to keep the business moving on the lines laid down in its private company days.

The shares come to the market at a dividend yield of 8 per cent, and that raises the question of what yield the market may decide is suitable, after the initial flurry of sharebuying from those who received fewer shares than they were prepared to take in the issue.

The yield may turn out to be lower than 8 per cent, but I am not going to suggest a figure. There is a considerable difference between a commentator giving an opinion on the share value of a company already listed on the Exchange, and setting a figure for shares which are still to be listed.

In the former case there is regular trading in the scrip, and rarely an unsatisfied demand. When potential profitability and similar matters are pointed out the

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# ECONOMIC INDICATORS

## EXTERNAL TRADE

As recorded in Reserve Bank record of Overseas Exchange Transactions.

Exports	Period	Latest	Previous Year	% Change
Meat	June 79	\$124.3m	\$107.5m	15.6
Wool	June 79 yr	\$119.6m	\$98.8m	33.1
	June 79	\$65.5m	\$72.7m	-9.9
Dairy Products	June 79	\$72.9m	\$61.9m	17.8
	June 79 yr	\$65.3m	\$37.8m	72.8
Forest	June 79	\$59.6m	\$51.9m	3.2
Manufactured	June 79	\$35.7m	\$22.8m	56.6
	June 79 yr	\$220.6m	\$228.2m	11.2
Total Exports	June 79	\$55.1m	\$55.4m	-0.6
	June 79 yr	\$562.8m	\$511.6m	27.6
Imports	June 79	\$42.8m	\$36.3m	14.3
Government	June 79	\$403.5m	\$341.7m	20.0
Private	June 79	\$10.7m	\$7.1m	50.7
	June 79 yr	\$193.0m	\$172.9m	11.6
Total Imports	June 79	\$316.1m	\$225.1m	34.5
	June 79 yr	\$302.3m	\$222.6m	13.5
Official Overseas Reserves	June 79	\$328.6m	\$242.2m	34.9
	June 79 yr	\$116.0m	\$93.1m	27.4
Balance on Trade Transactions	June 79	\$336.5m	\$296.5m	13.3
	June 79 yr	\$385.0m	\$118.1m	-28.0
Balance on Invisibles	June 79	\$177.6m	\$147.7m	25.3
Official Overseas Reserves	June 79	\$932.2m	\$934.7m	0.2

## FREIGHT MOVEMENTS

Shipping Cargo Carried	May 1979	2242	2762	17.0
— 000 tonnes	May 1979 yr	33328	34948	-5.0
Rail Freight Carried	April 28, 79	930	870	7.0
— 000 tonnes	April 79 yr	11726	12335	5.0

## FINANCIAL

Reserve Bank Advances	Mar 28, 79	\$587.8m	\$1079.3m	-46.0
Trading Bank Advances	July 11, 79	\$3374.7m	\$2644.0m	28.0
N.Z. Overseas Transaction				
— Balance on all Transactions				
Restricted Survey of Hire Purchase	May 1979	+\$197.4m	-\$41.3	
— Value of goods sold	Mar 79 qtr	\$124.0m	\$121.4m	2.0
Mortgage Interest Rates — Average Yield	Mar 79 yr	\$533.3m	\$465.8m	14.0
* Govt Short-Term Securities — average yield	April 79	11.03	10.92	1.0
* Govt Long Term Securities	June 79	10.5	8.81	19.0
Average Yield				
Land Transfers (value of land sold)	June 79	12.64	9.99	27.0
— April 79	\$290.9m	\$179.3m	62.0	
Mortgages Registered (value)	April 79 yr	\$3691.1m	\$2448.8m	44.0
— April 79	\$218.3m	\$133.1m	64.0	
Mortgages Discharged (value)	April 79	\$2272.4m	\$1831.9m	24.0
— May 78	\$65.7m	\$65.8m	10.2	
Bankruptcies (Number)	June 79	998.8m	\$906.6m	12.8
Sales Tax Collected (value)	June 79	48	56	-17.0
— April/May 79	\$47.5m	\$38.3m	24.0	
Totalisor Turnover (value)	April/May 79 yr	\$345.8	\$399.3m	-13.0

## LABOUR FORCE

Industrial Stoppages (Working Days Lost)

Nominal Weekly Wage Rate Index

Effective Weekly Wage Rate Index

(Base 1977-1000)

Vacancies at Month End

Unemployment (At Month End)

People on Special Work Scheme

(At Month End)

Migration

Total New Zealand Population

Births

Deaths

PRODUCTION

Electricity Generation

— Million kWh

Coal Productions

— 000 tonnes

Gas Productions

— million megajoules

Motor Spirit — Petroleum Production

— million litres

Motor Vehicle Assembly (Passenger)

No. of vehicles

Building Work Put in Place

— value

Television Sets

— units

All Plastic Products

INTERNAL TRADE

Consumer Price Index

(base 1977-1000)

Retail Trade — Total Turnover

— current prices

— total turnover

1974 prices

— car head

— current prices

Per head

— 1974 prices

Wholesale Trade — Total Turnover

— current prices

Stock — Manufacturers

— Wholesalers

— Retailers

# Economic News

## Retail Sales

The Department of Statistics figures for Retail Trade in July 1979, released on 16th Sept., show a 2.0% decrease when seasonally corrected and compared with the figures for June. However when compared with the July 1978 figures there is an increase of 11.8%. The table below shows the value of sales by various store type groups.

Store-type Group	Retail Sales by Month				
	July 1978	June 1979	July 1979	Change %	1979 Bush Low
	\$[m]	\$[m]	\$[m]	Per cent	
Butcher, poulterer, etc.	15.35	19.45	19.76	+ 2.0	
Grocer and Dairy	103.84	118.78	124.74	+ 5.2	
Other food	27.85	35.51	36.14	+ 1.8	
Footwear	7.91	9.54	9.53	-0.1	
Apparel	35.73	40.53	41.08	+ 1.3	
Furniture and soft furnishings	27.14	31.93	30.85	-3.3	
Household appliances, electrical goods, radios, T.V., etc.	31.05	35.37	33.07	-6.0	
Hardware, builders' hardware, paints, etc.	27.70	35.37	34.59	-2.2	
Chemist	17.37	19.35	19.66	+ 1.6	
General, department and variety	52.27	59.39	57.48	-3.5	
Other	95.27	104.50	106.35	+ 1.8	
All store types	441.48	509.72	513.26	+ 0.8	
All store types seasonally corrected	476.8	544.0	533.0	-2.0	

# NBR SHAREMARKET SURVEY

## WEEK ENDING SEPTEMBER 20, 1979

	Last Sale	Week's High	Week's Low	Dividend %	Reported Turnover	Dividend Yield	PE Ratio	1979 High Low	Last Sale	Week's High	Week's Low	Dividend %	Reported Turnover	Dividend Yield	PE Ratio
1. AIRPORTS, SOC	115	130	105	1.0	1100	1.0	1.5	1.15	120	135	110	1.0	1200	1.0	1.5
2. ALBANY HOLDINGS, SOC	120	125	105	1.0	1200	1.0	1.5	1.15	120	125	105	1.0	1200	1.0	1.5
3. ALBANY HOLDINGS, SOC	125	130	105	1.0	1200	1.0	1.5	1.15	125	130	105	1.0	1200	1.0	1.5
4. ALBANY HOLDINGS, SOC	120	125	105	1.0	1200	1.0	1.5	1.15	120	125	105	1.0	1200	1.0	1.5
5. ALBANY HOLDINGS, SOC	125	130	105	1.0	1200	1.0	1.5	1.15	125	130	105	1.0	1200	1.0</td	

## Rationalisation scope: insurance giants merge

by John Sloan

THE proposed merger between the National Mutual Life and the Commercial Union Assurance has generated considerable interest within the insurance industry. NBL approached National Mutual's manager for New Zealand, Gil Hoskins, and posed a number of questions.

NBL: What are Commercial Union United Kingdom's reasons for the sale of their shares to NML?

HOSKINS: THE "soft" insurance market in Australia and New Zealand has been of great concern to CU United Kingdom for some time. In order to strengthen the company's position it was felt desirable to associate ourselves with a major life company whose future is linked to these countries. This will give us the ability to develop further our strong position in this most important market.

THE first impression is the merger favours NML because they obtain the entire CU life portfolio plus a 50 per cent share of CU's fire and general business. Is this impression correct?

IT seems a little unimportant as to whether the merger favours CU or National Mutual. The point really is that the merger is part of the policy planning of both CU and National Mutual. National Mutual has for some time been keen to associate itself with a major company in the general insurance market. The merger is therefore seen as being beneficial to the aims and objectives of both CU and NML. AS both NML and CU are already large organisations what further economies can be achieved?

IT is difficult at this stage to see specific areas where economies can be achieved. This is because many of the systems and procedures of both companies are quite different. In due course, as

systems and procedures come together, it may be possible to achieve some economies. It is impossible to be more specific at this time.

HOW will staff problems be treated especially if the merger creates two distinct entities; that is, NML-life only, CU-life and general only? How will staff be deployed? Will there be any redundancies or demotions?

A STATEMENT has been issued to staff explaining some of the proposals which have already been formulated in relation to their terms and conditions of employment. Both companies regard the well-being of their staff as a major priority in the combination of their operations, and expect to successfully place all the staff. There will be no redundancies and salary conditions will be preserved.

While at present some conditions of employment differ within each company, there will probably be some gradual alignment of terms and conditions over time. How this is done is yet to be decided.

HOW will CU connections be developed, especially Dalgety's and ANZ Bank?

THIS is an internal matter which we do not feel we should comment on at this time.

WILL new life policies-contracts be introduced?

THE range of products now available is subject to dynamic change. New life policies and contracts will, of course, be introduced from time to time as conditions change or needs are established.

WILL NML agents become a new force in the fire and general field now they have a bigger company and access to worldwide facilities?

WE would expect that the CU's

fire and general business will be strongly supported by National Mutual agents. CU has very good service facilities throughout New Zealand and has offices in all major centres and many minor centres. With these facilities National Mutual agents would, we

New Zealand financial institutions. We cannot speak for petitioners in the market, but we would feel the scope for rationalisation in Western countries like New Zealand.

WHAT problems will be faced with computers; new life funds; data systems; retraining of agents, some of whom are facing their second life?

WILL investment plans change? What underwriting approach?

At the moment it is too early to tackle this question.

We are at present

through a process of

identifying areas which will

change and coming to

understanding of

magnitude of the task.

We would expect

combining of the

businesses to take

quite a period of time

done with as little delay

as possible. We believe

much common ground

between the CU approach

National Mutual's.

We see any clashes of

nor do we see any fundamental changes in the

strategy occurring.

WHAT are the benefits to policyholders, employees and insurance industry country?

WE believe we will be

provide better

throughout the country

the life side through

the general side through

Policyholders should

from this increased

provide contact

them. Both CU and

strong companies

in the New Zealand

and the merged operation

of course, be even

Policyholders will be

the added security

the merger brings.

We expect increased opportunities for promotion to executive

emerge in the larger

general companies

this will take time

Employees should

from the broader

base of the operation.

WHAT will be the impact of the merger on the local insurance industry? Will competitors follow suit?

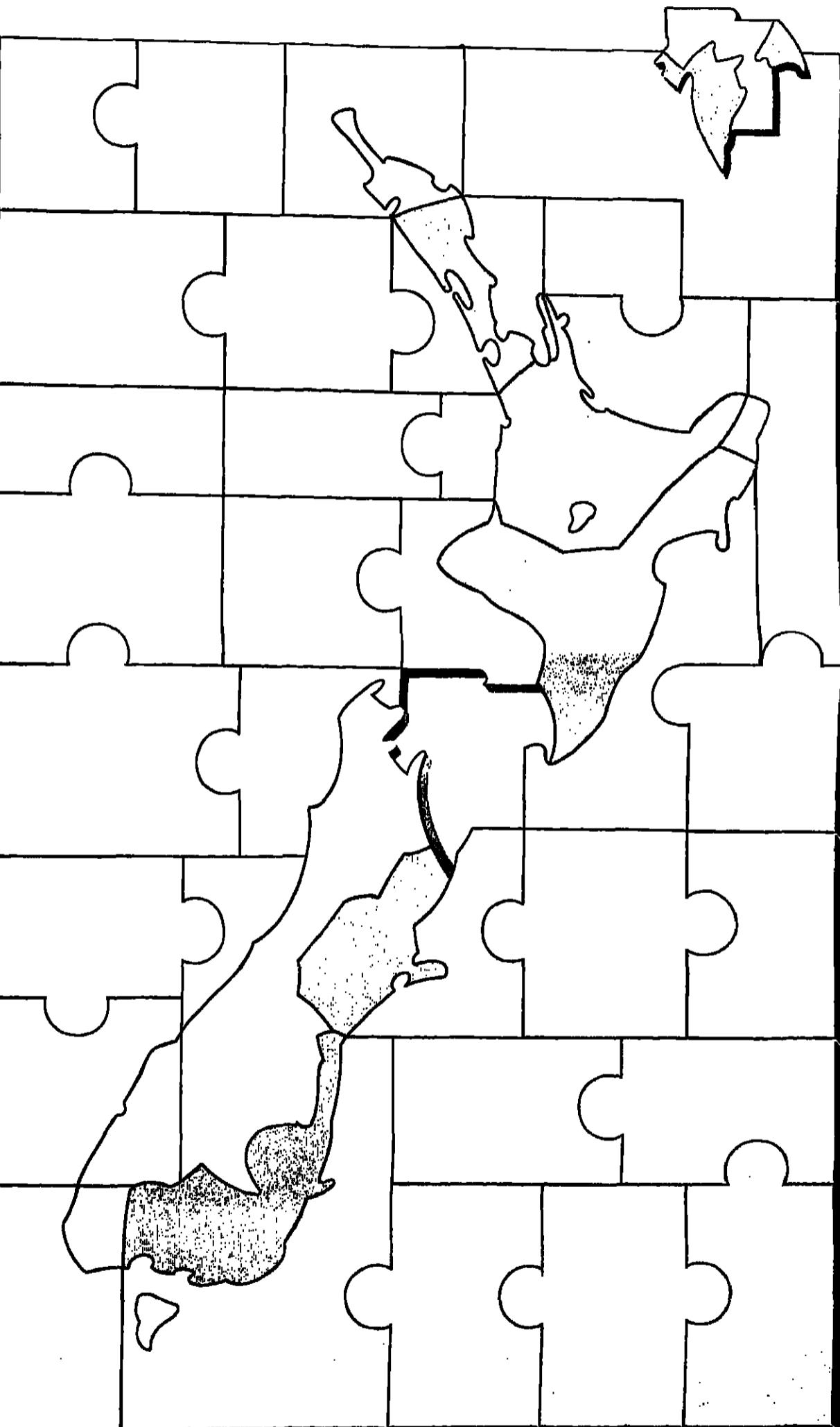
WE doubt whether the merger will have a great impact on the local insurance scene. It is

perhaps significant that the

announcements made have

invoked little discussion in the

## WHY PAY FOR ALL THE ACTION WHEN YOU ONLY WANT A PIECE OF IT?



**SOUTH PACIFIC TELEVISION**

**It's a long way from our house to yours...**

**but we're determined you should have**

**CHATELLE NAPOLEON**  
FINE FRENCH BRANDY  
CHATELLE

*John Sloane*

### Life offices seek stake in energy development

by John Sloan

LIFE offices are seeking opportunities to aid the development of industry and commerce, detecting continued potential in the following areas of investment: Property leasing facilities to companies to release funds for working capital otherwise locked into property ownership; ordinary share issues; specified preference share issues; convertible notes; debenture issues; commercial bills; commercial and industrial mortgages.

At a recent seminar life offices displayed considerable interest in investing in New Zealand's energy development. If the energy crisis can be alleviated by developing the nation's resources, the life offices want part of the action.

But potential oil explorers should not regard life offices as entrepreneurs with an unlimited supply of funds. One manager said: "We won't be pouring money down dry holes."

In spite of such inherent conservatism, the life offices are genuinely interested in developing the nation's natural resources.

They point out that there were substantial mid-1970s investors in New Zealand and forfeited dividends for years. They are also long-term investors in Tasman Pulp and Paper and New Zealand Zinc Products Ltd.

Since all the life offices retain their funds in New Zealand, they say that investing in New Zealand's energy potential would not be the level of overseas risk.

The life offices also claim

investment expertise

and some private sector

bureaucratically

involved.

The life offices could be

on the spot for finance

quicker than they think

the Government has

announced an energy de

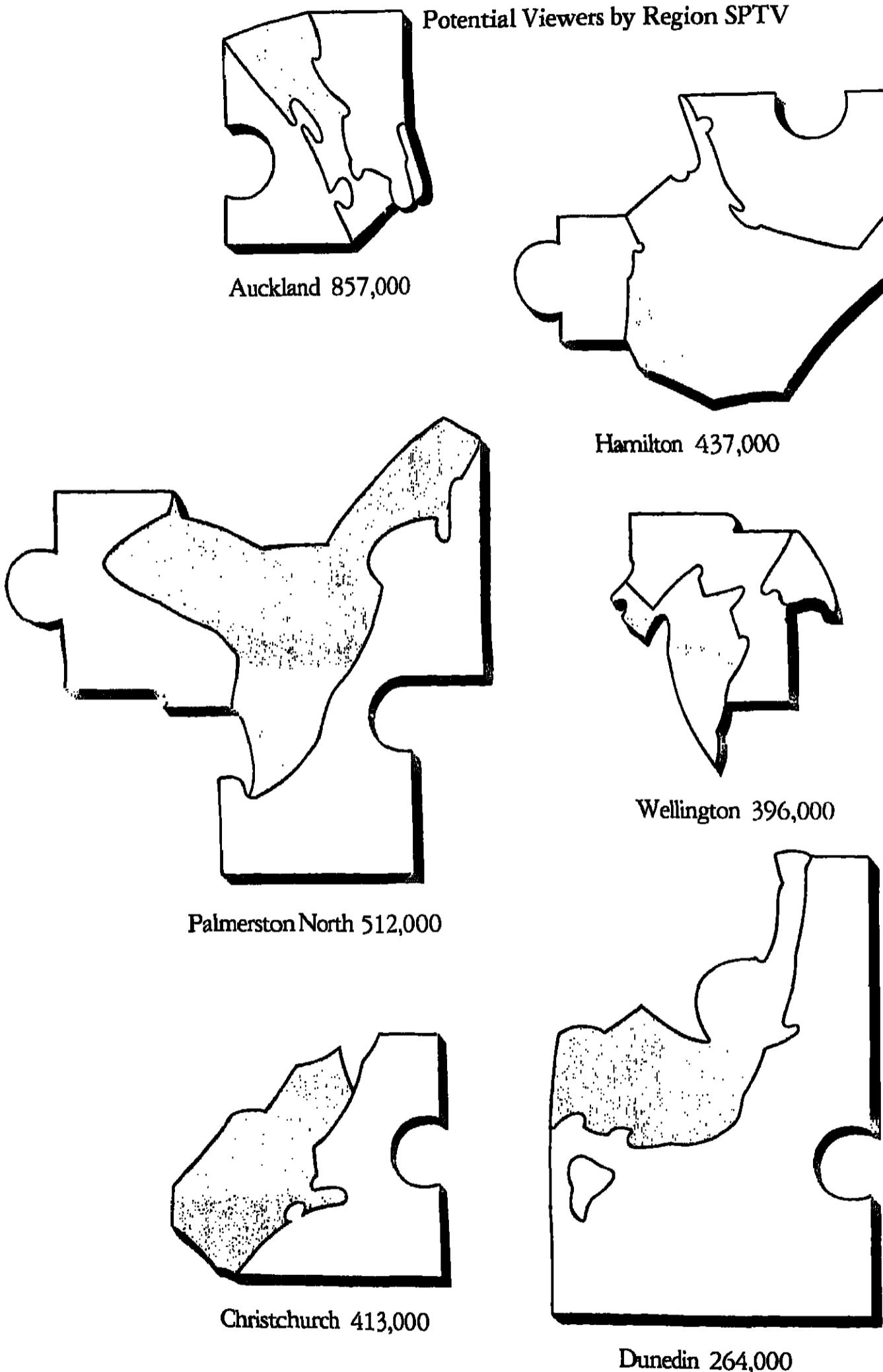
velopment scheme which will

excess of \$2 billion.

Equally significant is the move by National Mutual of Australia to bid \$1.5 million for a stake in an oil exploration company. Such a large investment firmly commits major life offices to energy development.

## BUT THE MORE OF THE ACTION YOU WANT THE MORE OF THE ACTION YOU GET.

Potential Viewers by Region SPTV



\* As published McNair Television Audiences Survey March/April 1979.

L2

## ACTION STATION SOUTH PACIFIC TELEVISION. AS MUCH OF THE ACTION AS YOU WANT

### REGIONAL RATES

REGIONAL RATES —  
Monday-Saturday (Excluding Friday)

	AUCKLAND Metropolitan Auckland Whangarei North Auckland	HAMILTON Waikato Bay of Plenty King Country	PALMERSTON NORTH Taranaki Manawatu Wairarapa Hawkes Bay Poverty Bay	WELLINGTON Metropolitan Wellington Marlborough Nelson	CHRISTCHURCH Metropolitan Christchurch Mid and North Canterbury	DUNEDIN South Canterbury Otago Southland
<b>ZONE 1 1800-2200 hours</b>						
Fixed Programme	30 650 20 520	220 176	200 160	200 160	220 176	125 100
Day	30 550 20 440	185 148	170 136	170 136	185 148	106 85
<b>ZONE 2 1600-1800 hours</b>						
Fixed Programme	30 230 20 184	80 64	72 58	72 58	80 64	45 36
Day	30 195 20 156	68 54	61 49	61 49	68 54	38 30
<b>ZONE 4 1200-1600 hours (Saturdays)</b>						
30 second only	70	25	25	25	25	15
<b>DAY PACK 30 second</b>						
2 spots Zone 1	500 ea	140 ea	130 ea	130 ea	140 ea	85 ea
2 spots Zone 2	150 ea	30 ea	25 ea	25 ea	30 ea	20 ea
2 spots Zone 3	150 ea	30 ea	25 ea	25 ea	30 ea	20 ea
<b>TOTAL</b>	<b>1600</b>	<b>400</b>	<b>360</b>	<b>360</b>	<b>400</b>	<b>250</b>

### NATIONAL RATES

NATIONAL RATES Monday-Saturday (excluding Friday)

ZONE 1 — 1800-2200 hours	Fixed Programme	30 1172 20 938	30 420 20 336
ZONE 2 — 1600-1800 hours	Day	30 996 20 797	30 357 20 286

### NATIONAL SATPACKS

2 x 30 second spots Zone 4	\$100 each
2 x 30 second spots Zone 2	225 each
2 x 30 second spots Zone 1	700 each
2 x 30 second spots Zone 3	225 each
<b>SATPACK TOTAL</b>	<b>2500</b>

NATIONAL RATES Saturdays

ZONE 4 — 1200-1600	Network
30 120 20 96	30 120 20 96

Auckland: Chelsea House  
85 Fort Street P.O. Box 3819  
Phone 30-098

Hamilton: Markham House  
850 Victoria Street P.O. Box 9544  
Phone 82-699

Palmerston North: Real Estate  
House Chnr Princes & Main Streets  
Phone 71-826

Wellington: Dalmuir House  
114 The Terrace P.O. Box 1752  
Phone 720-476

Christchurch: Manchester Unity  
Building Cnr Manchester & Worcester  
Streets P.O. Box 2606 Phone 792-680

Dunedin: Methodist Central  
Mission Building The Octagon  
P.O. Box 5341 Phone 741-414

**SOUTH PACIFIC TELEVISION**

R3

## PEOPLE WHO HAVE PROFITED FROM SOME OF THE ACTION.

"In 1978, when we at Leycars took over a service station that is now known as Leycar Autodrome, the business was sick. We had to attract an immense lift in turnover, and moved fast to do so.

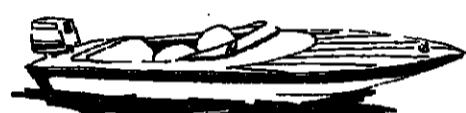
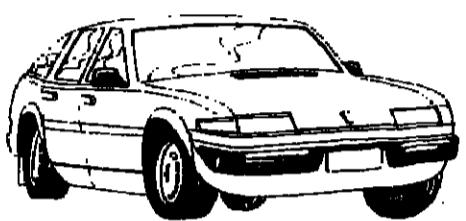
To achieve this objective, we planned and integrated a promotional programme that had to be cost-effective. We used SPTV because we like its programmes and because the area that it covered (and for which we were paying) more than closely matched our market catchment.

We got good co-operation from SPTV personnel. The results speak for themselves, and Leycar Autodrome has been transformed from one of the smallest in the Wellington region, to become today, one of the largest. Leycar Motor Village are the agents for Rover, Austin, Morris and Honda Cars.

SPTV was a big help!"

**Mr David Bewes.**

Managing Director, Leycar Autodrome, Porirua



"Without a doubt television has played a major role in helping us reach the top in our industry.

In my opinion TV2 is still our most cost-effective advertising medium. Last October, November, December and January showed us four consecutive records in our monthly boat sales.

I believe it was no coincidence that our TV2 summer advertising campaign was running during this period. Of course we'll be sticking with TV2."

**Mr K.M. Jones.**

Managing Director, Bayswater Marine Ltd, Marksplay Boats Ltd, Auckland.

"We received outstanding results from our recent TV-2 Mix 'n Match Corduroy advertising.

Although the campaign was confined to only three nights, we enjoyed excellent sales of the lines advertised for the full two week period.

The sales pattern was consistent in our suburban shops as well as our two city outlets which meant that the campaign was a total success for us."

**TC. Glasson.**

Director, Glassons Ltd, Christchurch.

"TV2 has proved an effective advertising medium for our Company.

We have experienced good results from its use.

The response from well produced (and I stress well-produced) television commercials is more immediate than any other traditional media sources.

TV2 has been excellent in value terms, the cost per 1,000 viewers being competitive."

**Mr I.J. Halsted.**

Director, Hallenstein Bros. Ltd, Dunedin.

 **SOUTH PACIFIC TELEVISION**

## Ministry's report throws light on those bigger electricity bills

Economics Correspondent

PEOPLE who were shocked by the size of their last power bills may wonder if the increased bulk tariffs were necessary.

The Ministry of Energy's annual report should be enlightening to the sceptics.

Last year receipts from the sale of electricity grew and the cost of generating electricity fell. But the profit earned by the Electricity Division of the Ministry of Energy did not rise, according to the report, the first annual report of the Ministry of Energy.

The establishment of the Ministry of Energy resulted from the Government's decision to unify its energy administration by forming a single, top-level department to undertake energy planning and operations.

To the ministry's credit, the annual accounts of the three departments brought under its control have been published

despite the lower cost of generating electricity, the Division's surplus earned (profit) fell from \$6.3 million to \$5.6 million. This is mainly because of a 30 per cent increase in interest payments from a level of \$120 million in 1977-78 to \$156 million in 1978-79.

So, the 5 per cent bulk tariff

increase effective from April 1, 1978 and the moderate increase in electricity sales just about provided sufficient revenue to meet increased interest and depreciation costs

last year.

Interest has become a major item in the Electricity Division's accounts over recent years. In 1974-75, total interest payments reached around \$50 million. The level of interest payments in 1978-79 was over three times as large at \$156 million.

During the same period, the cost of generating electricity actually fell by 15 per cent.

Although costs of generating electricity fell, the actual amount of electricity produced for public supply increased by 2 per cent. So the Electricity Division was able to supply more electricity at less cost.

Despite the lower cost of generating electricity, the Division's surplus earned (profit) fell from \$6.3 million to \$5.6 million. This is mainly because of a 30 per cent increase in interest payments from a level of \$120 million in 1977-78 to \$156 million in 1978-79.

So, the 5 per cent bulk tariff increase effective from April 1, 1978 and the moderate increase in electricity sales just about provided sufficient revenue to meet increased interest and depreciation costs

open to question. It is not the usual practice of private sector businesses to finance capital growth out of current earnings.

Even private households tend to borrow when they want to make major investments in property or other assets that will bring a future return.

By financing capital works out of current earnings, the Electricity Division is expecting today's population to pay for the energy use of future generations. And this policy has been introduced at a time when the size of the population is falling and when the rate of growth in the purchasing power of most average income earners is falling.

Consumers are expected to pay more for electricity when they have less ability to do so. As Table B illustrates, the Electricity Division has already squeezed a large increase in energy charges out of consumers' pockets.

In March year 1974-75, sales of bulk energy returned \$104 million. Five years later the division earned \$275 million, an increase of nearly 170 per cent.

The latest 60 per cent increase in bulk energy charges will bring the electricity

TABLE A:

### ELECTRICITY DIVISION, MINISTRY OF ENERGY

Profit and Loss Account \$Million

	1977-78	Per cent Increase	1978-79
REVENUE			
Sales of Bulk Energy	259	6	275
Other	32	47	47
	291	11	323
EXPENDITURE			
Generating Expenses	98	-15	83
Operation and Administration	37	15	45
Total Current Spending	135	-5	128
Interest	120	30	156
Depreciation	30	10	33
Surplus	6	-	6
	291	11	323

TABLE B:

### ENERGY RETURNS GROW AS CHARGES RISE

March Year	Sales of Bulk Energy (\$m)	Increase from previous year (Per cent)
1974-75	104	11
1975-76	115	83
1976-77	187	39
1977-78	250	6
1978-79	275	

Division's receipts substantially over the \$400 million mark in March year 1980.

With such large growth in revenue and a trend for the costs of electricity generation to fall, there is no question that the Electricity Division has already squeezed a large increase in energy charges out of consumers' pockets.

If it is unhappy with the size

of its interest payments, perhaps the division should delay some of its capital works rather than increase bulk charges.

Consumers don't need to interpret the Electricity Division's complicated annual accounts in order to work out that what they are paying for electricity is too much.

## Court clears path for inflation-wage link

by Colin James

THE Arbitration Court has cleared the way for wage rates to be linked legally to the rise in prices.

The court last week ruled on a case brought by the enginee

rs' union.

Since the Government repealed the General Wage Orders Act by passing the Remuneration Act in August, restrictions have been removed on what individual award negotiations can cover.

The court was not con-

clusive.

It said: "The present negotiations do not amount to a fresh dispute of interest.

Putting it shortly, it seems that in terms of the present award

there is still an unresolved

portion of the original dispute

of interest at large.

This portion is the wage rates for the second year of the document's existence.

"Consequently on that head

it is suggested that no problem arises in dealing with wage rates for the second period of the document if agreement is not reached in conciliation."

(The original conciliation

council which negotiated the award remains in formal existence throughout the term

of the award.)

But the court added: "We prefer . . . to act under the power contained in section 97 of the (Industrial Relations)

Act where the court may at any time during the currency of an award amend any of its provisions . . . in any case in which the court is satisfied that all the original parties to the award or collective agreement desire that it should be reviewed by the court for doing it.

Such reasons, the court said, were "difficult to define".

An example it gave was that it was "not unusual for the court" to approve shorter terms "where the shortened term is designed to bring awards and agreements more or less into line with each other in terms of time".

It could give no opinion of whether particular and special reasons would apply in the engineers' case, because it did not have enough information.

In the event the engineers

settled for new non-indexed wage increases last week, so the question did not arise. But there still seems to be some doubt as to whether a long-term award can be amended at mid-point if any of the employers covered by the award — that is, the "original parties" as distinct from their representatives — object.

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## The Rhoodie revelations: efforts to subvert the

ON September 27, 1970, Eschel Rhoodie, a counsellor in charge of information at the South African embassy in the Hague in Holland, was recalled to Pretoria for a confidential talk with his minister, Dr Connie Mulder.

At the time, South Africa was worried about its increasing isolation in the world.

The Sharpeville massacre in 1960 had set off a wave of indignation, especially in the West, against the policies of the South African Government. The country was expelled from the United Nations, barred from the Olympic Games in 1964. South African aircraft were denied overflying rights by other African nations. Worst was the danger of a withdrawal of investment by important international enterprises.

Dr Mulder's talk with Rhoodie encompassed the need for a drastic change of course in the field of information, and in August 1971,

Rhooide was offered the job of special adviser to Dr Mulder. At first he declined, taking the job of deputy editor-in-chief of *To the Point* magazine.

In June 1972, he was offered the post of state secretary for information. He says he understood that not everyone in the world was waiting for his "positive picture" of South Africa.

At the beginning of 1973, he suggested the founding of a secret fund to influence politicians, journalists, trade union leaders and others. It would also finance the establishment of political organisations, research groups, a propaganda film unit and obtain control over newspapers and magazines.

After he took up the job, Rhoodie says he floated experimental projects in the United States, the United Kingdom, France, Scandinavia and Africa out of funds made directly available by Prime Minister Vorster and P W Botha now Prime

Minister, but then Minister for Defence, who controlled a secret budget.

The success of these operations enabled Rhoodie to put forward more ambitious five-year plan, budgeted at \$100 million. The scale of the finance required went beyond the Prime Minister's discretionary budget, and involved General van den Berg of the Secret Service and Dr Mulder — "The committee of three" as they became known.

through the Bureau for State Security to about \$3.5 million.

The success of these operations enabled Rhoodie to put forward more ambitious five-year plan, budgeted at \$100 million. The scale of the finance required went beyond the Prime Minister's discretionary budget, and involved General van den Berg of the Secret Service and Dr Mulder — "The committee of three" as they became known.

Mulder, it was agreed, would bear responsibility.

Rhooide says: "One of the first steps I took was to make money available for ordering tens of thousands of subscriptions to *To the Point*, to send the magazine free to a large number of influential people in the world.

literally, 'don't buy, you won't succeed'." He suggested an exploratory possibility of assistance between the countries.

The Department of Affairs also approached

to Israel and

to

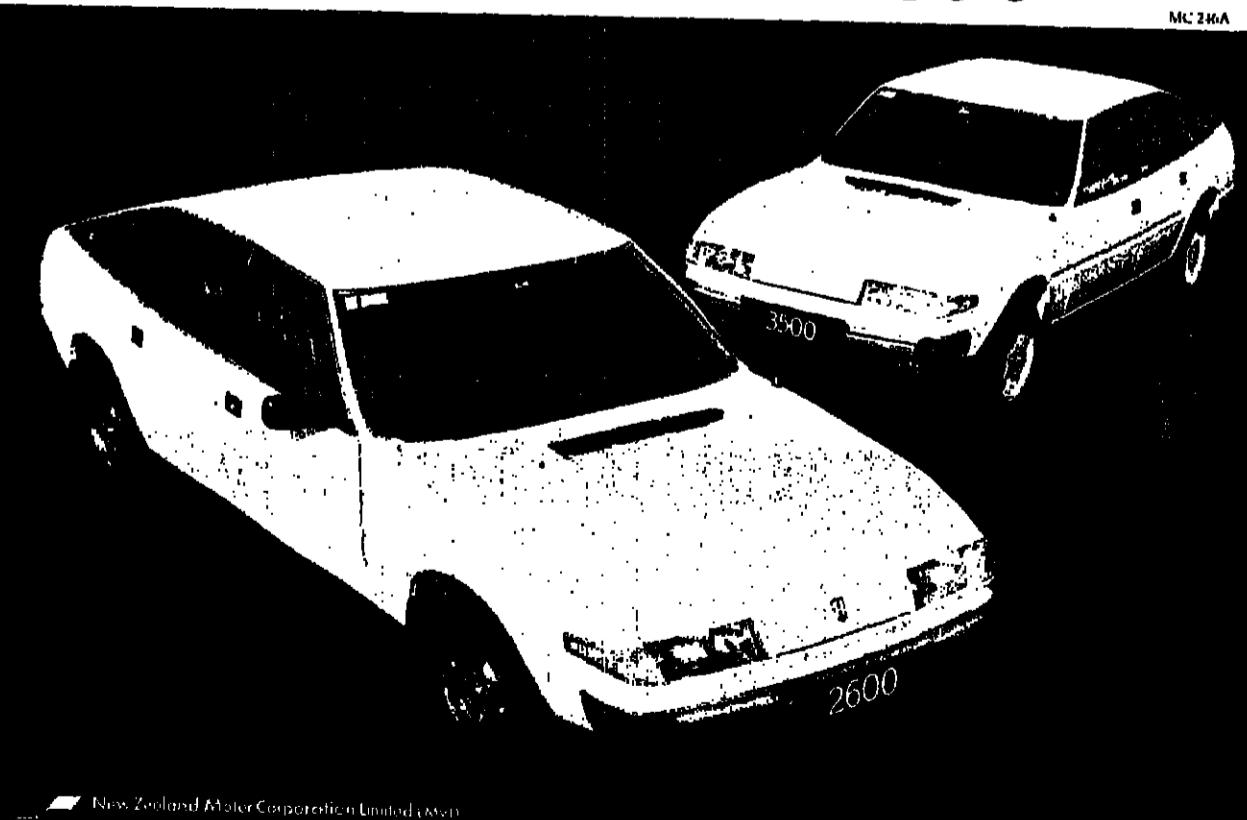
## Now the new Rover 3500 has some serious competition.



Rover 2600 brings you even more of the privileges and pleasures of Rover motoring. Rover 3500's aerodynamic, fuel-conscious styling and award-winning attention to safety, blend easily with the extra fuel-efficiency of the new 6-cylinder motor. Transmission is automatic or 5-speed manual. Performance is breathtaking. Economy is outstanding — even the 3500 V8 automatic achieves around 25 m.p.g. under normal driving conditions. The new Rover 2600. The only serious competition our 3500 has faced.

Rover 3500 automatic  
Rover 2600 automatic and 5-speed manual

## The new Rover 2600



New Zealand Motor Corporation Limited 1979

**ROVER**  
New dimensions in driving technology

**GMSL**

GROUP MANAGEMENT  
SERVICES LTD.

Head Office: Molesworth House

Ph. 720-902, P.O. Box 1585, Wellington

## media — and to establish an African detente

one of the discussions, Dr Diederichs had said that if McGoff didn't succeed in buying the Star, and the money was lost, South Africa would not have any further claims.

According to McGoff's estimates it would cost around \$15 million to purchase the Star. McGoff was prepared to covertly tape-recorded; and provided several thousand dollars as "financial support" to the head of another government who was seen as a bridge-builder.

His department also allegedly recruited the services of famous heart surgeon Dr Christian Barnard, who travelled world-wide "on my behalf" improving contacts with governments.

He gives details of money being passed to a leading member of a political party in Africa and says that the head of the same party later visited the South African President, John Vorster, and asked for more money — without apparently knowing that one of his lieutenants had been there before him.

Rhooide says both conversations were secretly tape-recorded.

Rhooide said that to finance this project he had asked the Finance Minister, Owen Horwood, for an additional \$800,000, and this was approved. Horwood "knew of the

Africa, because we thought the location already to be an interesting factor."

At one point, the South African Government provided the finance for the feature film, "Tigers Don't Cry".

As far as International

Television News was concerned, Rhooide said that the journalists concerned did not know that the service by which they were employed was financed in large part by South Africa.

Another tactic was to invite prominent politicians to lectures dealing with South Africa and pay them substantial fees without their knowing that the money came from Rhooide's funds.

Former United States President Gerald Ford, for example, spoke at a seminar in Houston, on Investment possibilities in South Africa. He was paid \$10,000 through SEN-Bank, which sponsored the event, but, although Ford did not know it, the money was refunded by the South African Department of Information.

The former United States Treasury Secretary, William Simon, had a similar experience when he lectured at Ryetown in 1977.

Rhooide's activities were not confined to the United States and the United Kingdom. The South African Government bought other publications as well: the worldwide religious publication, *Encounter*; the Johannesburg financial *Prescon News Bulletin*; the Paris University newspaper *Universite Libre*; the Parisian monthly *France Eur-Afrique*; the French intellectual political publication *Le Monde Moderne*; and the English-language publication *Pace*. There was also African Development published in London.

In Africa, according to Rhooide, his Government followed a different tack to influence and handed over several hundred thousand dollars to a political leader in Africa to support his election campaign.

And as part of a bid to establish detente with Black Africa, says Rhooide, this Government

• Gave technical assistance to five countries: Zaire, Gabon, Tanzania, Zambia and the Central African Republic;

• Held secret talks with African leaders that were



JOHN VORSTER . . . funds made available.

secret project", as did some top officials of the Treasury.

In the matter of South Africa's assistance for Black African states, a major role is attributed to General Hendrik van den Berg, head of South Africa's secret service.

Van den Berg visited Zaire, Gabon, Tanzania, Zambia and the Central African Republic, and later "technical and

agricultural" assistance was given to these countries.

In both Zaire and Gabon a large farm was established with South African money, one on land belonging to President Mobutu of Zaire. The contacts served to gain permission for South African Airlines to fly across those countries, said Rhooide.

The alleged role of Dr Christian Barnard in South Africa's propaganda war came, says Rhooide, as a result of their good personal relationship. A strong critic of a partheid, Barnard nonetheless also shared Rhooide's belief in the need for an open dialogue with other nations.

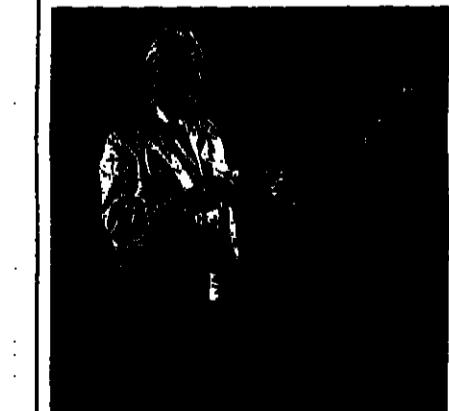
Barnard, says Rhooide, met President Johnson of the United States, the Pope Paul and other influential people in England, Germany, France, Portugal, Brazil, Puerto Rico, Argentina and Peru.

NEXT week — South Africa's efforts to curb her anti-apartheid critics abroad.



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*"It tastes absolutely fantastic. It has temperament and character."*



*"It is worthy of the Gold Seal which it received at the 9th International Wine and Spirit Competition in June 1978 in London."*

*"It has a fresh taste, a strong bouquet and is sparkly (Lively)."*

*"It can be compared to a German Qualitätswein mit Prädikat — Auslese."*

*"Qualitätswein mit Prädikat. This is a designation of quality which appears on the label of a good German wine. 'Auslese' means wine made from selected bunches of grapes."*



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MT 190

## Transport details run thin on ramifications

by Bob Stott

THE economics of transport projects in narrow terms might be generally understood — but the full effects of such projects are not so widely discussed or appreciated.

Railway electrification, for example, is seen by many as desirable because it will result in the substitution of imported oil by locally produced electricity.

But NZ Railways' Euan McQueen has pointed out in a paper to the Australian and New Zealand Association for the Advancement of Science that electrification won't save much fuel because railways use only 1.7 per cent by volume of oil-based fuel imports anyway. Furthermore, if saving of overseas exchange is the aim, the high imported cost of electrification has to be considered.

So electrification is seen not simply as a saver of imported oil but one way of increasing the capacity of a railway — and the only route at all hard-pressed in this respect is the Auckland-Wellington railway.

Many people — some Members of Parliament — tend to see railway electrification as a worthwhile way of saving fuel, but fail to appreciate that the added cost in importing electric locomotives, substations and so on would in the short term take more overseas exchange than is needed to keep the diesel-powered railway going.

So the narrow view — electric trains save fuel — does not pay due recognition to the fact that electric trains are imported.



It is not hard to find out that the first 7.7 kilometre of the Wellington urban motorway cost \$80.8 million up to the middle of last year.

But what is difficult to discover is the effect that motorway had on Wellington's ratepayers.

Construction of the motorway absorbed something like 600 or more separate properties, of which rates will never be collected again.

At the same time the improved access created by the motorway must have enhanced the value of commercial properties adjacent to this route.

Did the balance turn out in favour of the capital's ratepayers?

Before any further extension is contemplated it would be interesting to see whether a full reassessment of the costs and benefits will be made in the light of carless days.

Here's another one: It seems silly to spend \$50,000 or \$100,000 to import a big truck and trailer rig when the railway can do the same job

more cheaply. In fact the imported content in a big truck is a lot less. Sales tax and customs duty has to be taken off, as does any value added in New Zealand (by assembling the truck from a kitset, by adding the deck etc in this country).

So what's needed perhaps is some research to establish the various cost components in the bits and pieces which go to make up the transport industry ... not just fuel costs but all costs.

The Transport Ministry has recently embarked on such an exercise, the results of which should go toward promoting a higher standard of debate on transport — a higher standard in this column and elsewhere.

The aim is to isolate the various components of transport and to spell out their costs, both imported and local.

So we should eventually know the imported cost component of a truck tyre, or perhaps a kilometre of railway track.

We should then be well on the way toward being able to find the answers to questions for which at the moment it is not really possible to even hazard a guess.

For instance, it might become possible to identify the imported content in a tonne-kilometre performed by a long-distance truck as compared to a goods train, or the imported content in an inter-city trip by scheduled airline compared with making the same trip by car or bus.

As New Zealand has a balance of payments problem as well as a fuel supply

problem, seeking information is hardly of mere academic interest.

That doesn't mean we should automatically adopt the form of transport with the lowest imported content. That would lead to all but wooden sailing vessels being permitted on Cook Strait.

But if we knew the imported content in a particular mode of transport, at least in general terms, this would be one factor which could be taken into account in making planning decisions.

At the same time the Transport Ministry survey should result in a better understanding of other transport cost components, so that the total resource cost of each mode becomes clearer.

With the total resource costs of transport identified, future transport decisions could be expected to be the right ones ... so often at present decisions are made which may be wise, but aren't proved to be so.

An example is found in the decisions made from time to time to close little-used railway routes.

Typically the Railways, usually via the Minister, announces that the closure of a route will eliminate a rail deficit of so many dollars.

The saving is then presented as a clear benefit to the community.

What is not spelled out is the extra road cost arising from the transfer of freight

from the doomed line to parallel roads.

This is not surprising as the Railways could hardly be expected to concern itself too greatly with the maintenance of county roads, yet this should be a point taken into consideration, and seen to have been taken into consideration.

The public might be served if there was an independent body, able to easily understand overviews of the transport industry as a whole.

Road costs have been more clearly delineated as a result of work done to compile the basis for levying the road user charges. Therefore in this case, it is not so much a matter of undertaking further research, but ensuring that the results of a Railways survey of a branchline plus an estimate of additional road costs are presented to the public as a complete package.

This is the sort of thing the Ministry of Transport might be expected to do ... but it does not always seem so.

One reason could be that the Railways and MOT don't always get on too well.

MP Mike Moore dropped a bombshell when he stated publicly that his long absence from Parliament was caused by cancer.

There are many in Railways who see the MOT as part of the road transport industry, or at least too closely allied to the Railways.

And there are some in the MOT who do not display a deep understanding of rail transport.

The fault would seem to be on both sides — some in the MOT express a private desire to get their hands on railway decision making, while there

are those in Railways who claim there is a mystique connected with running trains which outsider can never understand, even the basics.

The public might be served if there was an independent body, able to easily understand overviews of the transport industry as a whole.

The rest can't be directly attributed to poor "health related behaviour" and no-one has yet identified the habits or environmental factors which can blame.

The possible link between cancer of the bowel and a high-fat, low-fibre diet isn't substantial enough for the health professionals to insist on a national campaign to wean New Zealanders away from their accustomed eating patterns.

With the highest rate of bowel cancer in the world, and a very high fat consumption to

## Experts drag cancer out of medical closet

by Belinda Gillespie

THE time has come for New Zealanders to confront the skeleton in the medicine cupboard.

Cancer, the second-most

common cause of death affects

one in four and kills one in five

of the population.

Statistically, therefore,

a member in the immediate family group of each of us will get cancer, and a close relative

friend will die of it.

The public might be served if there was an independent body, able to easily understand overviews of the transport industry as a whole.

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patterns.

With the highest rate of

bowel cancer in the world, and

a very high fat consumption to

go with it, the connection is

tempting.

Whereas all the great

developments in medicine

have come from within the

profession, Doyle pointed out,

the hospice movement is

singular in that it has been

entirely initiated by the lay

public, which has perceived

the need for hospices, funded

them, and continued to supply

## Licensing draws query

BOB Stott's article (NBR Aug 29) on the attitude of Federation of Road Transport Organisations to transport licensing is certainly a case of vested interests supporting a system that has outlived its usefulness, if indeed it had any.

Any form of licensing that protects the licensees from "the forces of the market" is not in the public interest.

Licensing protects the inefficient (as in the Auckland Taxi Service) and increases the cost to the consumer. Hopefully transport licensing is not the last to be questioned with a view towards abolition.

The licensing of meat works has also been seriously questioned.

The FRTO has itself put forward in the article some reasons why de-licensing at this time would be opportune and with little effect.

That "ancillary transport operators" carrying their own goods have increased is an indictment of the licensed transport industry which if it had been efficient and cost-conscious would have provided a competitive satisfactory service to those companies that have decided to use their own transport.

income, the drunken customers etc would deter any but the most determined to set their car up as a taxi.

However, anyone with a suitable car should be able to begin a taxi service if sufficient public demand is there to be catered for as indeed there must be in the future. This is where substantial penalties for operating a transport service without a certificate of fitness comes into the system for public safety.

The other main concern of the licensed transport industry is the competition from government services. The Government has no place in the road transport industry.

The Railways must become a public corporation required to show a profit under normal commercial rules and accountancy systems in competition with other forms of transport and not being subsidised by the taxpayer.

The taxi industry is very concerned about delicensing. However, for the above reasons there is an assured future particularly as part of any urban transport plan using cars and minibuses where it is uneconomical to run the usual large buses.

The costs of operating taxis, maintaining taxis to certificate of fitness standards, the anti-social hours to be worked to get a reasonable

level of service and the standards of taxi publishing in this country.

The taxi industry is very concerned about delicensing. However, for the above reasons there is an assured future particularly as part of any urban transport plan using cars and minibuses where it is uneconomical to run the usual large buses.

The penalties for operating a freight or passenger service for reward without a car-

certificate of fitness could well be substantially increased to maintain standards and for the public safety.

The increasing demand for taxis because of the new drinking and driving laws, carless days and the ever increasing cost of private motoring cannot be met by the taxi industry within the industry's present structure and licensing system.

If the transport baby is thrown out into the cold with the bathwater (licensing) one will be surprised how well the baby would face the new challenges and survive.

However, the question of delicensing is not dependent on the Government removing itself from active participation in transport, however desirable this would be as a political principle. Should the Government decide to remain in transport then it should operate under the same rules as private enterprise.

To summarise, now is an opportune time to delicense the transport industry because:

- The over-supply of trucks;
- The extent of rate-cutting;
- The owner-driver system of terminable contracts has removed the goodwill factor;

The apparent inability of the taxi industry to face change and grow with the present system;

- The cost of maintaining and administering the licensing system.

If the transport baby is thrown out into the cold with the bathwater (licensing) one will be surprised how well the baby would face the new challenges and survive.

Ian R Sampson  
Auckland

## Press giants defend BPA

YOUR correspondent Mr R S Saunders of Palmerston North claimed (NBR September 12, 1979) that the Business Press Association was being used by a major New Zealand publishing company and a multi-national to eliminate opposition.

The allegations could not be further from the truth. For years the Business Press Association has been an organisation in name only. However, the association is now enforcing its own rules more aggressively on the subject of having circulation audits.

The only obvious solution, short of the Government cleaning up the industry, was for publishers themselves to do it. Certainly much of the drive for this came from the president and vice-president who are employed by New Zealand News and IPC Business Press respectively but surely no one would regard this action as anything but positive.

As far as the insinuation that IPC Business Press wants a clear field in magazine publishing the concept does not

fit in with sound market reasoning, competition for everyone to be balanced, sad day for us to believe.

As publisher of *IPC Business Press New Zealand*, I was choice to leave an easy job overseas to head a business magazine in this country. The rationale behind this is quite simple - it was a need for the publications we handle our readers have endorsed all the way down the line, subscribing to them, increasing numbers.

Similarly, advertisers supported their publications because their circulation audited by the Audit Bureau of Circulations (ABC) and Circulation Audit Board (CAB) and I might add Business Press is the business press publisher country to have all magazine circulation.

IPC Business Press is not a bogey, one of eight New Zealand working on four major publications who happen to be doing well. Business Press and the Business Press and the exception, are trying to the standards of magazine publishing in this country.

The results of a survey entitled "Advertising Agency Strengths" conducted by Survey Research - Research International Ltd earlier this year may come as a surprise to some agency men.

It asked advertisers to specify the strengths and weaknesses of agency operations and the replies lead to broad conclusions that marketing men put agency know-how ahead of flair and media expertise ahead of creativity.

Perhaps the emphasis on creative personnel compensated for the lower rating given to agency creativity. Service provided by personnel and to translate concepts into

creativity.

On the servicing side there were some complaints of over-elaboration of campaign plans and attitudes of superiority.

Some agencies were accused of creating ads to win awards

Audited by the Audit Bureau of Circulations (ABC) and Circulation Audit Board (CAB).

UDC Finance Ltd

## To see ourselves

THE love-hate relationship between ad agencies and their clients would provide a fitting thesis for any budding psychologist.

Beneath the firmest relationships and friendships established through working closely towards a common goal run small undercurrents of resentment, tension and frustration.

That so many client-agency affiliations continue unbroken for so many years is a tribute to the common sense and consideration shown by both sides.

One of the sources of dissonance may well be the different values placed on agency services by the two parties. What an agency sees as its proudest strength may not figure importantly in the client's scale of wants.

The results of a survey entitled "Advertising Agency Strengths" conducted by Survey Research - Research International Ltd earlier this year may come as a surprise to some agency men.

Creativity was closely followed in ranking by the personnel factor which scored a total of 39 per cent under three heads. In detailing the strength of specialist skills, clients made frequent reference to creative talent as well as to expertise in all other agency functions.

Competency in seeing the marketing problem, using knowledge gained in related fields as cross fertilisation, and direct marketing advice were seen as a plus in the agency role.

Less important but still

valuable were objectivity,

independent outside view

and innovative thinking,

the abilities required to coordinate a total promotional and advertising strategy, to supply a comprehensive range of services and specialised skills and to translate concepts into

creativity.

On the servicing side there

were some complaints of over-elaboration of campaign plans and attitudes of superiority.

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thusiasm, availability and speed under pressure. And the ability to understand the client's business, particularly in terms of the total marketing environment was also regarded as an agency strength.

Number one growth was performed a useful service in setting up opinionative standards - because there are no absolute ones - for the guidance of agency operations.

It seemed surprising that creativity came only second with a 42 per cent mention. Those who amplified their comments were properly seized with the importance of the creative contribution, becoming involved, making suggestions, acting as a catalyst.

Creativity was closely followed in ranking by the personnel factor which scored a total of 39 per cent under three heads. In detailing the strength of specialist skills, clients made frequent reference to creative talent as well as to expertise in all other agency functions.

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finished advertisements through a network of contacts with production houses.

Also noted were the ability of agencies to provide advertising and market research, international liaison, good cost control and accounting services.

Overall, agencies can take comfort from the fact that the average number of strong (complimentary) points made for outweighed the number of weak (unfavourable) points. But there is ample scope for any agency to conduct a self-examination of its strengths and weaknesses.

Survey research has performed a useful service in setting up opinionative standards - because there are no absolute ones - for the guidance of agency operations.

Number one growth

subscribed to by 48 per cent of respondents centred around financial considerations of which by far the most important is pricing. More than one in four replies complained about the high cost of creative work and production, as well as costs which are not related to needs.

Creative people, it was charged, have difficulty working within a budget and even agencies as a whole should be more budget conscious. The commission system came under fire. And some invoicing and accounting standards were criticised.

Problems in the personnel area related to movement of agency staff and the consequent breaks in continuity. Some criticised the account executive system.

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Compton Asia-Pacific partner conference, he also addressed a 4As luncheon on the subject of advertising in China, a country which he had recently visited.

In view of the future explosion of trade which Adler foresees his remarks on the current advertising scene in China may be helpful to those exporters who have thoughts of selling goods in China.

The Chinese can offer foreign advertisers a wide range of media; TV, radio, newspapers, outdoor signs (both neon and hand painted), bus and river boat display ads, hotel display ads and department window displays.

TV extends to Shanghai,

Beijing, Nanking, Hangzhou and Canton. Advertising is accepted for products which are imported in volume, for example watches and television sets.

Advertising is not accepted for "frivolous" products like cigarettes, liquor and soft drinks.

In the Shanghai area there are some 800,000 TV sets, about one-third colour. Total evening audience is estimated at 2.5 million people and cost for a 30 second spot is about \$100.

The Shanghai Advertising Corporation handles advertising for Chinese exporters in foreign markets and media placement for several foreign advertisers in China.

When James R Adler, Compton's president visited Auckland recently for the

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**WE SPECIALISE IN COMMERCIAL RESEARCH** Commercial and marketing research is meant to shed light on crunch questions that have to do with profit and loss. We are not in the business of providing research which is merely interesting and leads to academic cul de sacs.

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**WE HAVE THE EXPERIENCE AND EXPERTISE IN MARKETING & RESEARCH TECHNIQUES.** It has taken over 30 years to build up an organisation to provide the range of services we claim. We have a permanent fully manned, systematically checked field force. Interviewers undergo a training course to make them familiar with the methods and techniques employed to obtain information in a professional manner. It is a compliment to our field team, that a number of

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